



Ararat Rural City

ARARAT RURAL CITY COUNCIL

2022/2023

BUDGET

DRAFT



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Executive Summary

Council's 2022/23 budget is quite different to the previous few in that it is taking a more conservative approach to capital works. This is response to the volatile nature of pricing in the civil construction and building sectors. Council believes that it is important to minimise financial risk around higher value projects. Council continues to invest in capital works with a healthy investment of \$8.710 million during 2022/2023.

Council will continue to return a dividend to the community for increased organisational efficiency through a zero percent rate rise in 2022/2023. This yields an average zero percent rate rise over the past five years.

This budget projects a surplus of \$0.612 million for 2022/23.

Key things we are funding:

The 2022/2023 Budget focussed on services delivery, economic development and responsible delivery of community and transport infrastructure during a period of volatile markets in the construction sector.

Highlights and new initiatives for 2022-23:

- A \$8.710 million capital works program of which \$1.5 million will be for community infrastructure projects
- Provision for rapid response to minor infrastructure issues and enhanced weekend service
- Significant works on urban drainage system improvement
- Increased investment in road resealing and gravel road renewal
- Full implementation “revolution Ararat” - a four bin waste and recycling program including
- Second year of the development of new ARCC Planning Scheme
- Ongoing development of the Ararat Jobs and Technology Precinct partnership with Federation University Australia
- Funding to promote business recovery
- Introduction of a dedicated parks and gardens resource to service Pomonal, Moyston, Elmhurst, Warrak and Buangor. This is a similar model to that operating in the south of the municipality
- Zero rate rise
- Development of a ten-year transport infrastructure roadmap

Key Budget Influences

- a. Ararat Rural City Council's 2022/2023 Budget have a zero percent rate rise that will maintain a zero percent rate increase for a five-year average.

In contrast, had Council increased rates to the amount allowable under the State Government's Fair Go Rates System, over the past four years this would have increased the total burden to ratepayers by 10.00%, during the same five-year period Council has delivered a net zero percent rate rise.

- b. Council wished to frame a 2022/2023 budget that:
- i. provides quality services and value for money for residents
 - ii. funds a more conservative approach to capital works due to market volatility making management of financial risk more difficult. The capital works program will continue to improve local roads, community infrastructure and maintain existing assets
 - iii. ensures rating fairness through maintaining a consistent percentage of rates burden between each rating sector. This protects against "rate shock" through unequal property valuation increases from year to year.

3. Key statistics

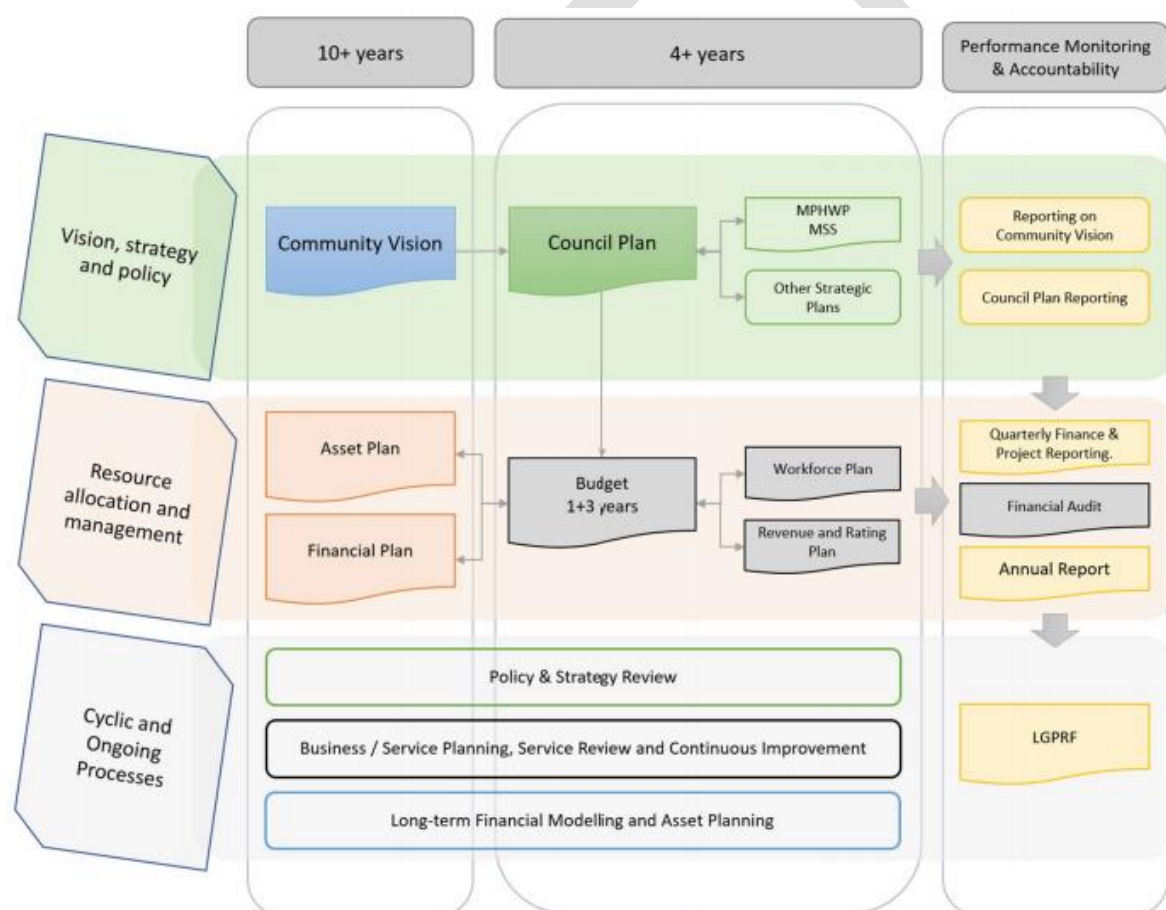
Key Statistics	2021-22 Budget \$million	2022-23 Budget \$million
Total Revenue	\$36.959	\$27.876
Total Expenditure	\$28.094	\$27.264
Accounting Result	\$8.865 Surplus	\$0.612 Surplus
(Refer Income Statement in Section 3)		
Underlying operating result:	\$0.675 Surplus	\$0.612 Surplus
(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses)		
Cash result:	\$3.546 Deficit	\$1.386 Deficit
(Refer Statement of Cash Flows in Section 3)		
This is the net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers.		
Total Capital Works Program	\$17.534	\$8.710
· Council operations (rates funded)	\$7.676	\$7.977
· Asset sales	\$0.207	\$0.200
· External grants	\$9.651	\$0.533

1. Links to the Integrated Planning and Reporting Framework

The Budget is closely linked to three key long term Council plans; Community Vision 3031, Asset Plan 2021-2031, and the Financial Plan 2021-2031. There are links to the planning window of the current Council through the Council Plan 2021-2025, Capital Works Plan 2021-2025 and the Revenue and Rating Plan.

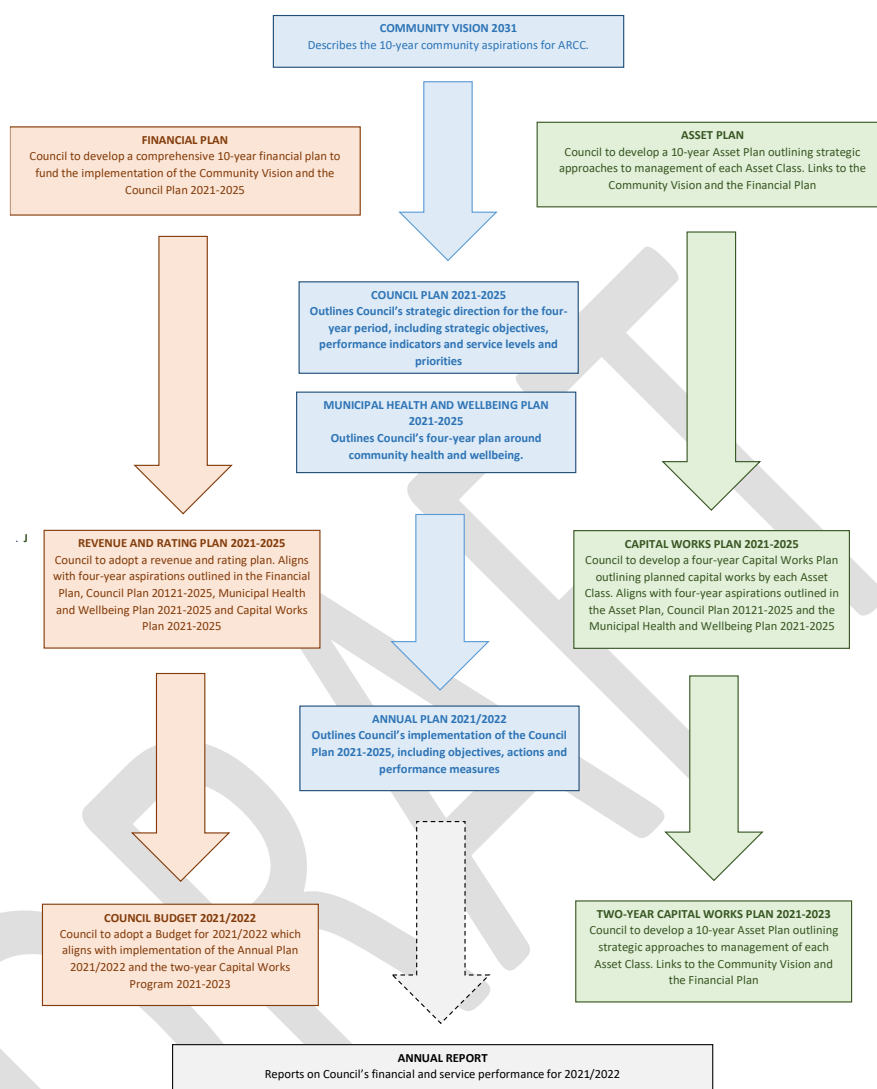
1.1 Legislative Planning and accountability framework

The diagram below provides a model of local government planning and accountability in Victoria. The Council budget is a key element of resource planning both for the current financial year and for its projected impact over a four-year planning cycle. The Council Budget 2021/2022 will provide the basis for Council planning across the 2021-2025 window.



In order to provide focus in resource planning Council has developed a local model, ARCC Planning and Budgeting Framework, which picks up the key elements of the planning and accountability model. This is shown on the model provided on the next page.

Ararat Rural City Council Planning and Budgeting Framework



1.1.2 Key Planning Considerations

Service level Planning

During 2018/2019 Council undertook a significant internal review of all services. This provided an opportunity to evaluate the efficiency and effectiveness of Council services and the process yielded significant organisational savings.

With the implementation of the Local Government Act 2020 and the adoption by Council of the Community Engagement Policy and Public Transparency Policy it is timely for Council to undertake more broad-based reviews of Council services involving higher levels of community engagement and participation. It is proposed that three reviews of key community facing services be undertaken in 2022/2023.

1.2 Our Purpose

Council's purpose is defined by the Community Vision 2031.

Over the next ten years Ararat Rural City Council will develop into a community characterised by:

- Strong population growth trajectories that buck trends in rural Victoria
- Continuous and sustainable economic development, which is focussed on job creation, through value adding in agriculture, advanced manufacturing, and tourism
- Leadership in pragmatic approaches to local environmental management
- Sustainable and effective local transport networks underpinned by careful technical and financial planning undertaken jointly between asset users and asset owners
- Communities that are enhanced by access to artistic, cultural, sporting, and recreational opportunities that meet needs and expectations
- Strong and robust democratic processes underpinned by transparent governance, good financial management and organisational innovation

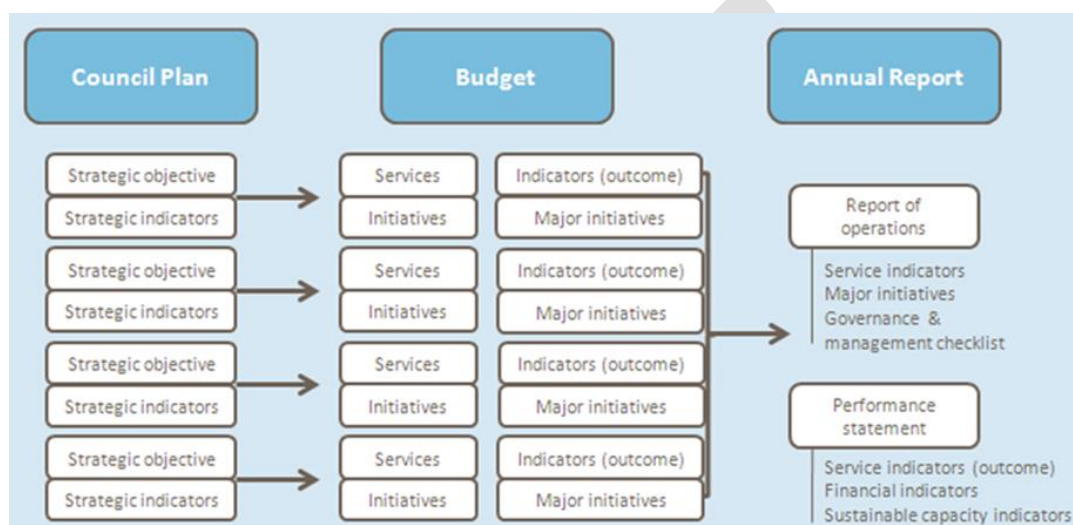
1.3 Strategic Objectives

The following table identifies and describes Council's six strategic objectives for the period 2021-2025.

Strategic Objective	Description
1 Growing our place	We will create the settings to support growth across our municipality through an improved planning scheme, actively pursuing new housing options and exploring models for in-migration.
2 Building robust local economies	We will develop strong relationships to build and strengthen a diverse local economy, focussed on creating jobs and wealth through adding value to existing strengths in agriculture, manufacturing, tourism and hospitality.
3 Preserving our environment	We will take pragmatic approaches to ensuring that Ararat Rural City Council takes a regional lead in responsible environmental management and engagement with the circular economy.
4 Developing and maintaining key enabling infrastructure	We will ensure that we plan, fund, and develop new infrastructure in ways that delivers strong public value. Existing infrastructure will be managed, renewed, and maintained to ensure that it continues to serve identified public needs.
5 Enhancing community life	We will work with the communities of Ararat Rural City to maintain social cohesion, support community activity and cultural life, and enhance safety.
6 Strong and effective governance	We will work hard to build models of governance that place delivering public value at the centre through effective financial management; well measured risk management; and implementation of effective community engagement practices

2. Services and service performance indicators

This section identifies the alignment between strategic objectives in the Council Plan 2021-2025, key areas of Council service delivery, new initiatives related to strategic outcomes and the budget allocated to the key services and activities. Council is required by legislation to identify major initiatives and major service outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, Budget and Annual Report is shown below.



2.1 Strategic Objective One – Growing our place

We will create the settings to support growth across our municipality through an improved planning scheme, actively pursuing new housing options and exploring models for in-migration.

We will do this through:

- Developing a new planning scheme for Ararat Rural City that is clear in its intention, supports growth and builds confidence and certainty around land use.
- Supporting innovative housing models that work to overcome market failure and create the capacity to increase the population of Ararat Rural City.
- Working with other levels of government, business, and not-for-for profits to develop programs to increase in-migration to Ararat Rural City to grow our population.

2.1.1 Services

Business area	Description of services provided	2021/22	2022/23
		Budget	Budget
		Expenditure	Expenditure
		(Revenue)	(Revenue)
		Net Cost	Net Cost
		\$'000	\$'000
Planning	The statutory planning service is responsible for administering the Ararat Rural City Council Planning Scheme. It considers new planning scheme amendment proposals and reviews the Municipal Strategic Statement of the Ararat Planning Scheme.	517	573
		(150)	(275)
		367	298
Building Control	The budget position has improved during 2022/2023 in comparison with the previous year due to projected increases in planning fee income and a contribution from the budget to redevelop the planning scheme. This service provides statutory building services to the Council community including processing of building permits, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	317	285
		(192)	(67)
		125	218
Environmental Health	The cost to the ratepayer has increased during 2022/2023 due to completion of funding from the State Government to support the salary of the Cadet Building Surveyor and additional resources required to complete swimming pool and spa compliance inspections. This service protects the community's health and well-being by coordinating food safety programs, Tobacco Act activities, and oversees wastewater systems and installations. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls. The budget has yielded a modest saving in 2022/2023 due to contracting out the professional environmental health function, while maintaining administration in-house.	222	205
		(93)	(102)
		129	103

2.1.2 Service Performance Outcome Indicators and 2022/2023 targets

These indicators are currently based on appropriate LGPRF performance measures with targets set for 2022/2023.

	Performance Indicator	Expected range	2022/2023 target
FS1	Time taken to action food complaints	1 to 10 days	1.0 days
FS2	Food safety assessments	50% to 120%	98%
FS3	Cost of food safety service	\$300 to \$1,200	\$350
FS4	Critical and major food safety non-compliance outcome notifications	60% to 100%	100%
SP1	Time taken to decide planning applications	30 to 110 days	35
SP2	Planning applications decided within required time frames	40% to 100%	85%
SP3	Cost of statutory planning service	\$500 to \$4,000	\$2,100
SP4	Council planning decisions upheld at VCAT	30% to 100%	100%
	CSS Planning and Building Permits	-	55

2.1.3 Major Initiatives

Council will undertake the following major initiatives during 2022/2023 to support Growing our place:

Initiative	Budget 2022/2023
Develop completely new planning scheme over 2021-2023	\$375,000
Support Public Private partnerships or government models to develop housing	\$500,000
Provide rental guarantees to private developers to de-risk development of transitional worker housing	Zero budget required – risk of payment of rental guarantee to be managed project by project

2.1.4 Strategic performance indicators and 2022/2023 targets

Performance Indicator	2021-2025 target	2022/2023 target
Completion of new planning scheme	Complete by 30 June 2023	Project targets met
Available residential land increase	600 lots	150 lots
Residential housing stock increase	300 propoerties	60 properties
ARCC population increase	750	150
% increase in developable industrial / commercial land	20%	5%

2.2 Strategic Objective Two - Building robust local economies

We will develop strong relationships to build and strengthen a diverse local economy, focussed on creating jobs and wealth through adding value to existing strengths in agriculture, manufacturing, tourism and hospitality.

We will do this through:

- Partner with Federation University Australia to deliver the Ararat Jobs and Technology Precinct.
- Work with other levels of government, local business, and private investors to develop a business park within Ararat Rural City, focused on agricultural value adding and advanced manufacturing, potentially leveraging “behind the meter” power.
- Engage with Grampians Tourism and local businesses to drive growth in high yield tourist outcomes.

2.2.1 Services

Business area	Description of services provided	2021/22	2022/23
		Budget	Budget
		Expenditure	Expenditure
		(Revenue)	(Revenue)
		Net Cost	Net Cost
		\$'000	\$'000
Economic Development	The economic development service assists in facilitation of business opportunity across the municipality. It aims to grow the local business sector and provide support for growth and development in employment. The cost to community has decreased due to grant income to support the economic development program.	805	595
		(184)	(13)
		621	582

2.2.2 Service Performance Outcome Indicators and 2022/2023 targets

These indicators are currently based on appropriate LGPRF performance measures with targets set for 2022/2023.

Performance Indicator	Expected range	2022/2023 target
Community Satisfaction Survey	-	65
Business/community development tourism		

2.2.3 Major Initiatives

Council will undertake the following major initiatives during 2022/2023 to support Growing our place:

Initiative	Budget 2022/2023
Ararat Jobs and Technology Precinct (equivalent of 2 PhD scholarships)	\$ 80,000
Contribution to Grampians Tourism	\$ 50,000
Continuation of business facades program	\$ 78,000
Post-COVID business recovery support	\$150,000

2.2.4 Strategic performance indicators and 2022/2023 targets

Performance Indicator	2021-2025 target	2022/2023 target
Percentage increase in jobs in local economy	15%	5%
Number of PhD students engaged at the Ararat Jobs and Technology Precinct	8	4
Agricultural value add businesses established	4	1
Increase in tourism visitation to Ararat Rural City	50%	10%
Increase in nights stayed in Ararat Rural City	50%	10%

2.3 Strategic Objective Three - Preserving our environment

We will take pragmatic approaches to ensuring that Ararat Rural City Council takes a regional lead in responsible environmental management and engagement within the circular economy.

We will do this through:

- Positioning Ararat Rural City Council as a prime mover in driving circular economy policy in waste management, including local processing and management of recyclables, and in use of renewable energy for Council purposes.
- Developing innovative energy solutions utilising locally produced waste.
- Partnering with local organisations and scientific experts to develop an appropriate and pragmatic local government Environment Strategy, focussed on the circular economy, emission reduction through renewable energy and management of Council assets.

2.3.1 Services

Business area	Description of services provided	2021/22 Budget Expenditure (Revenue) Net Cost \$'000	2022/23 Budget Expenditure (Revenue) Net Cost \$'000
Waste Management	This service is changing significantly in 2022/2023. Council is moving to in-house collection of waste and recycling and move to establish the four materials streams required by the State Government's Circular Economy Policy. There will be no increase in waste and recycling charges during 2022/2023. The changeover has been budgeted very conservatively and if the deficit runs to the projected \$193,000 this will be funded through the Waste Reserve.	2,473 (2,473) 0	3,018 (2,770) 248
Sustainability	This service promotes environmentally sustainable development principles, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Projects include roadside pest, plant and animal and renewable energy projects.	147 (74) 73	141 (70) 71
Parks & Gardens	This service covers a range of areas such as grass and turf cutting, tree pruning, planting, removal, planning and street tree strategies, management of conservation and parkland areas, creeks, and other areas of environmental significance. The function is responsible for playground maintenance and safety improvement programs.	1,321 (4) 1,317	1,475 (4) 1,471
Emergency Management	This service includes emergency services management and fire prevention. The cost to the community has increased for 2022/2023 due to inclusion of a new roadside spraying and management program to support CFA fire prevention works.	133 (77) 56	222 (77) 145

2.3.2 Service Performance Outcome Indicators and 2022/2023 targets

These indicators are currently based on appropriate LGPRF performance measures with targets set for 2022/2023.

	Performance Indicator	Expected range	2022/2023 target
WC1	Kerbside bin collection requests	10 to 300 requests	68
WC2	Kerbside collection bins missed	1 to 20 bins	3.0
WC3	Cost of kerbside garbage bin collection service	\$40 to \$150	\$145.00
WC4	Cost of kerbside recyclables collection service	\$10 to \$80	\$75.00
WC5	Kerbside collection waste diverted from landfill	20% to 60%	35%
	CSS Waste management	-	65
	CSS Appearance of public areas	-	76
	CSS disaster and emergency management		78

2.3.3 Major Initiatives

Council will undertake the following major initiatives during 2022/2023 to support **Preserving our environment**:

Initiative	Budget 2022/2023
In-housing waste and recycling collection and mplementation of four bin model.	Operations will be conducted within current waste and recycling charges.
Implementaiton of new roadside spraying and vegetaton management program	\$ 78,000
Implementaiton of energy saving initiatives identified in EcoSave report	\$500,000

2.3.4 Strategic performance indicators and 2022/2023 targets

Performance Indicator	2021-2025 target	2022/2023 target
Waste plan fully implemented	30 June 2022	30 June 2022
100% of ARCC energy needs met by renewables	100%	85%
Environmental Working Group completes the 10 year Environmental Strategy 2021-2031	-	Strategy adopted
Environment Working Group holding quarterly meetings	4 meetings per annum	4 meetings per annum

2.4 Service Objective Four - Developing and maintaining key enabling infrastructure

We will ensure that we plan, fund, and develop new infrastructure in ways that delivers strong public value. Existing infrastructure will be managed, renewed, and maintained to ensure that it continues to serve identified public needs.

We will do this through:

- Ensuring that asset development and renewal during the planning period matches that identified in Council's Asset Plan 2021-2031
- Working directly with asset users to manage and develop new and existing assets.
- Delivering infrastructure outcomes that support economic growth, promote community wellbeing and safety, and align with Council's financial sustainability.

2.4.1 Services

Business area	Description of services provided	2021/22	2022/23
		Budget	Budget
		Expenditure (Revenue) Net Cost \$'000	Expenditure (Revenue) Net Cost \$'000
Design & Project Management	This service conducts capital works planning for Council's main civil infrastructure assets including roads, laneways, car parks, foot/bike paths, drains, and bridges. This service undertakes design and supervision of Council's capital works program. Most staffing and design costs are capitalised within completed projects.	94 0 94	85 0 85
Property Maintenance	This service prepares maintenance management programs for Council's property assets including municipal buildings, pavilions, and other community buildings. The service also includes emergency building and facility maintenance.	337 0 337	336 0 336
City Services	This service includes street lighting, Aerodrome operations and operations, maintenance, and cleaning of public conveniences throughout the municipality.	658 (8) 650	788 (8) 780
Infrastructure Miscellaneous	The increase in cost is due to increases in staff time to manage increased cleaning services. This service includes private works, maintenance of water supplies and emergency bores.	90 (26) 64	76 (9) 67

Business area	Description of services provided	2021/22	2022/23
		Budget	Budget
		Expenditure (Revenue) Net Cost	Expenditure (Revenue) Net Cost
Road Maintenance	This service provides for management and maintenance on Council's infrastructure incorporating roads, bridges, drainage, footpaths, kerb and channel, street furniture, line marking and signage.	3,347 0 3,347	3,120 0 3,120
Major Plant	This service operates and maintains Council's major plant and equipment, to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	1,300 0 1,300	1,000 0 1,000
Major Plant Recoups	Plant used on works generates plant hire income used to fund operations and maintenance and the replacement of the major plant.	(1,700) 0 (1,700)	(1,450) 0 (1,450)
Minor Plant	This service purchases and maintains Council's minor plant and equipment, including trailers.	15 0 15	10 0 10
Property - Capital	This service includes capital expenditure on Council's property assets in order to optimise their strategic value and service potential. These include municipal buildings, pavilions, and other community buildings.	508 0 508	1500 0 1500
Infrastructure - Capital	This service provides for capital expenditure on Council's infrastructure incorporating roads, bridges, drainage, footpaths, kerb and channel, streetscapes, and car parks. This budget includes recurrent grants from Victorian Grants Commission and Roads to Recovery	6,828 (3,881) 2,947	6,400 (3,090) 3,310
Funded Infrastructure Projects - Capital	This service provides for capital expenditure on Council's infrastructure incorporating roads, bridges, drainage, footpaths, kerb and channel, streetscapes, and car parks.	6,190 (5,240) 950	0 0 0
	There are no non-recurrent capital grants for infrastructure projects included in the budget for 2022/2023.		
Major Plant - Capital	This service purchases Council's major plant and equipment, to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	500 (100) 400	550 (100) 450
Asset Management	This service predominantly provides asset management services. Relocation of staffing proposed in the 2021/2022 budget was not undertaken.	90 (28) 62	219 (18) 201

2.4.2 Service Performance Outcome Indicators and 2022/2023 targets

These indicators are currently based on appropriate LGPRF performance measures with targets set for 2022/2023.

	Performance Indicator	Expected range	2022/2023 target
R1	Sealed local road requests	10 to 120 requests	10
R2	Sealed local roads maintained to condition standards	80% to 100%	99.5
R3	Cost of sealed local road reconstruction	\$20 to \$200	\$80.0
R4	Cost of sealed local road resealing	\$4 to \$30	\$5.80
	CSS sealed local roads	-	60
	CSS unsealed local roads	-	48
	CSS local roads and footpaths	-	65

2.4.3 Major Initiatives

Council will undertake the following major initiatives during 2022/2023 to support **Developing and maintaining key enabling infrastructure**:

Initiative	Budget 2022/2023
10 year capital works strategy	\$ 120,000
Developing 10 year urban road and laneway strategy	\$ 25,000
Increased expenditure of gravel road resheeting and road reforming roads	\$ 2,100,000
Increased expenditure on road resealing	\$ 2,100,000
Footpath and cycleway improvement program	\$ 300,000
Urban drainage renewal	\$ 700,000
Relacement of Helendoite Bridge, Maroona	\$ 800,000
Community Infrastrucutre	\$ 1,500,000

2.4.4 Strategic performance indicators and 2022/2023 targets

Performance Indicator	2021-2025 target	2022/2023 target
Aradale planning project funded and completed by 30 June 2023	Project complete 30 June 2023	Project complete 30 June 2023
10 year capital work strategy complete		- Complete by 30 June 2023
10 year urban roads and laneways strategy complete		- Complete by 31 December 2022
Completion of 2022/2023 Capital Work program		Complete by 30 June 2023

2.5 Service Objective Five - Enhancing community life

We will work with the communities of Ararat Rural City to maintain social cohesion, support community activity and cultural life, and enhance safety.

We will do this through:

- Open up Council's arts and culture assets to greater community participation, ownership, and engagement in decision-making.
- Develop models of volunteering that recognise, support, and properly utilise the skills that community volunteers bring to community life.
- Partner with community groups, not-for-profits, and traditional owner organisations to develop Ararat Rural City as a more inclusive and diverse community.

2.5.1 Services

Business area	Description of services provided	2021/22 Budget Expenditure (Revenue) Net Cost \$'000	2022/23 Budget Expenditure (Revenue) Net Cost \$'000
Gallery TAMA	This service includes the operations, projects, exhibitions, acquisitions, and administration of the Ararat Gallery TAMA.	392 (90) 302	396 (96) 300
Town Hall	This service operates and manages the Ararat Town Hall which provides artistic programs for the region. Savings have been made through projected increases in usage and bar sales.	498 (105) 393	487 (140) 347
Gum San Chinese Heritage Museum	Management of Gum San has been handed over to the Friends of Gum San. Council has an MOU with the group and continues to provide financial and maintenance support.	86 (25) 61	29 0 29
Community & Events Support	This service provides for the employment of community development staff who work with communities to develop community action plans and implement other community building initiatives.	333 (125) 208	291 (75) 216
Recreation Services	This service provides some services to young people. Most of the recreation services function has been rolled into the Ararat Fitness Centre activity	35 0 35	32 0 32
Ararat Fitness Centre & Outdoor Pools	This service operates and maintains a range of recreational facilities including aquatic facilities, indoor (1) and outdoor swimming pools (3). The Ararat Fitness Centre provides an extensive range of recreational programs and opportunities accessible to individuals of all ages, sexes and abilities which contribute to the general wellbeing of the community. Liaison with sporting clubs and management of the Alexandra Oval and Great Hall have been included in this function.	1,060 (432) 628	1,185 (474) 711

Business area	Description of services provided	2021/22	2022/23
		Budget	Budget
		Expenditure	Expenditure
		(Revenue)	(Revenue)
		Net Cost	Net Cost
		\$'000	\$'000
Alexandra Oval Community Centre & Great Hall	This service operates and maintains the Alexandra Oval Community Centre and Great Hall. The facility provides the Ararat and greater Grampians community, clubs and businesses with a centrally located high quality, modern, flexible and dynamic multipurpose community and recreation space. Salaries related to this service are now included in the Ararat Fitness Centre Budget.	138 (102) 36	94 (142) (48)
Library Services	This service provides public library services at the Ararat Library, the Lake Bolac Business and Information Centre and through the mobile library outreach service to rural communities. The increase in cost to the community is related to Council employing a Digital Literacy Officer.	304 (156) 148	357 (163) 194
Positive Ageing	This service now only includes Senior Citizens support. There will be a capital item for refurbishment of the Senior Citizens Centre kitchen of \$65,000 budgeted elsewhere.	870 (880) (10)	5 0 5
Children Services	This service provides family-oriented support services including maternal and child health, immunisation and early childhood education and support.	389 (334) 55	381 (362) 19
Community Safety	This service maintains and improves the health and safety of people, animals, and the environment in Council by providing animal management services including a cat trapping program, a dog and cat collection service, a pound service, a registration and administration service, and an after-hours emergency service. This service also includes the operations of the school crossings and parking enforcement.	338 (166) 172	344 (148) 196
Funded Recreation Projects - Capital	This service provides funding for various recreation projects, including pool safety improvements and facility upgrades. There are no non-recurrent capital grants so far for recreation projects included in the budget for 2022/2023. Construction of the Gordon Street Recreation Reserve will continue during 2022/2023.	3,224 (2,950) 274	0 0 0
Library - Capital	This service covers capital works relating to Library Services e.g., Library books.	40 0 40	40 0 40

2.5.2 Service Performance Outcome Indicators and 2022/2023 targets

These indicators are currently based on appropriate LGPRF performance measures with targets set for 2022/2023.

	Performance Indicator	Expected range	2022/2023 target
AF2	Health inspections of aquatic facilities	1 to 4 inspections	3
AF6	Utilisation of aquatic facilities	1 to 10 visits	2
AF7	Cost of aquatic facilities per visit	\$0 to \$30	\$20.00
AM1	Time taken to action animal management requests	1 to 10 days	1
AM2	Animals reclaimed	30% to 90%	75%
AM5	Animals rehomed	30% to 90%	35%
AM6	Cost of animal management service per population	\$3 to \$40	\$16.00
AM7	Animal management prosecutions	50% to 200%	0%
LB1	Physical library collection usage	1 to 9 items	3.00
LB2	Recently purchased library collection (< 5 years old)	40% to 90%	60%
LB4	Active library borrowers in municipality	7% to 40%	15%
LB5	Cost of library service per population	\$10 to \$90	\$25.00
MC2	Infant enrolments in the MCH service	90% to 110%	100%
MC3	Cost of the MCH service	\$50 to \$200	\$75.00
MC4	Participation in the MCH service	70% to 100%	85%
MC5	Participation in the MCH service by Aboriginal children	60% to 100%	85%
MC6	Participation in 4-week Key Age and Stage visit	90% to 110%	100%
	CSS Art centre and libraries	-	80%
	CSS Recreational facilities	-	75%
	CSS Elderly support services	-	75%
	CSS Community and cultural	-	75%

2.5.3 Major Initiatives

Council will undertake the following major initiatives during 2022/2023 to support **Enhancing community life**:

Initiative	Budget 2022/2023
Refurbishment of Senior Citizens Kitchen	\$ 65,000
Funding Digital Literacy Officer	\$ 51,000
Buangor Recreation Reserve kitchen extension	\$ 270,000
Lake Bolac Complex kitchen renovation	\$ 218,000
Lake Bolac Memorial Hall preliminary design	\$ 20,000

2.5.4 Strategic performance indicators and 2022/2023 targets

Performance Indicator	2021-2025 target	2022/2023 target
Increase in annual visitation to the Ararat Art Gallery	30%	10%
Increase in community use of the Town Hall	20%	5%
Increase in audience sizes at commercial and funded performances at the Town Hall	20%	5%
Increase in ARCC volunteer numbers	80%	20%

2.6 Service Objective Six - Strong and Effective Governance

We will work hard to build models of governance that place delivering public value at the centre through effective financial management; well measured risk management; and implementation of effective community engagement practices.

We will do this by:

- Delivering responsible budget outcomes, linked to strategy, that deliver value, innovation, and rating fairness.
- Ensuring appropriate risk management is applied to Council and organisational decisions. Council's internal function is applied to areas of perceived risk.
- Continuously improving Council's community engagement process and practices in line with deliberative engagement practices, while acknowledging the need for a range of different techniques to ensure effective engagement.

2.6.1 Services

Business area	Description of services provided	2021/22 Budget Expenditure (Revenue) Net Cost \$'000	2022/23 Budget Expenditure (Revenue) Net Cost \$'000
Corporate Revenue	This service includes Council's rates and charges revenue, interest income and general-purpose grant funds received from the Victorian Local Government Grants Commission.	0 (19,256) (19,256)	0 (19,611) (19,611)
Financial Services	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, procurement practices and contracting of services, raising rates and charges and the processing of accounts payable and receivables. It now incorporates the old corporate services staffing whose services included This service includes corporate expenses including stationery, telecommunications, revenue collection fees and valuations	2,832 (2,000) 832	956 (60) 896
Corporate Support	This service will be renamed Customer Service as it now only included the customer service function.	374 (57) 317	121 0 121
Property Operations	This service is responsible for the operations of Council's assets, including insurances and utility charges such as water and electricity. The service also includes Council's building, land and property leases and licenses.	116 (135) (19)	118 (137) (19)
Vehicles	This service operates and maintains Council vehicles, excluding major plant and equipment, to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	151 (12) 139	153 (8) 145

Business area	Description of services provided	2021/22	2022/23
		Budget	Budget
		Expenditure	Expenditure
		(Revenue)	(Revenue)
		Net Cost	Net Cost
		\$'000	\$'000
Vehicles - Capital	This service purchases Council vehicles, excluding major plant and equipment, to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	220 (100) 120	220 (100) 120
CEO's Office	This area includes Chief Executive Officer and executive support. It also includes media and communications, marketing and government relations	1,097 0 1,097	1,038 0 1,038
CEO Projects	The funding of all significant Council funded projects is managed from the CEO's Office.	1,700 (1,700) 0	722 (702) 20
Community Support Grants	This service provides grants to community organisations for projects, sponsorships, and minor capital & community infrastructure.	115 (20) 95	100 0 100
Human Resources	This service provides Council with strategic and operational organisation development support. The service develops and implements strategies, policies, and procedures through the provision of human resources and industrial relations services. The service includes training programs and business excellence. This service also includes payment of salaries and wages to Council employees.	514 (12) 502	499 (3) 496
Governance	This service provides support to the Mayor, Councillors, and executive support. This service provides statutory and corporate support services to Council, including coordination of business papers for meetings of the Council and maintenance of statutory registers. This service also provides facilities maintenance grants for recreation reserves & public halls and coordinates risk management.	1,033 (2) 1,031	1,000 0 1,000
Business Transformation	This service includes service reviews and business improvement.	340 0 340	325 0 325
Information Services	This service provides, supports, and maintains reliable and cost-effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive, and efficient way.	794 (10) 784	754 0 754
Information Services - Capital	This service includes expenditure of a capital nature relating to information technology.	25 25 0	0 0 0

2.6.2 Service Performance Outcome Indicators and 2022/2023 targets

These indicators are currently based on appropriate LGPRF performance measures with targets set for 2022/2023.

	Performance Indicator	Expected range	2022/2023 target
G1	Council decisions made at meetings closed to the public	0% to 30%	25%
G3	Councillor attendance at council meetings	80% to 100%	95%
G4	Cost of elected representation	\$30k to \$80K	\$40,000
	CSS Overall performance	-	75%
	CSS Overall council direction	-	75%
	CSS Customer service	-	75%
	CSS Informing the community	-	75%
	CSS Community decisions	-	75%
	CSS Consultation & engagement	-	75%
	CSS Lobbying	-	75%

2.6.3 Major Initiatives

Council will undertake the following major initiatives during 2022/2023 to support **Strong and effective governance**:

Initiative	Budget 2022/2023
Website redevelopment	\$50,000
The Strong and Effective Governance service objective remains focussed on delivering efficient and effective support to community facing elements of Council's business. There is only one significant budget initiatives being undertaken in this service objective during 2021/2022.	-

2.6.4 Strategic performance indicators and 2022/2023 targets

Performance Indicator	2021-2025 target	2022/2023 target
Return efficiency dividends to community through rate reduction	Annual rate rise 0.5% less than rate cap	0% rate rise
Maintenance of effective risk management regime	Annual approval by Audit and Risk Committee	Annual approval by Audit and Risk Committee
Growth in participation in engage.ararat.vic.gov.au	Annual growth of 25%	Growth of 25%

2.7 Reconciliation with budgeted operating result

Strategic Objective	Surplus/ (Deficit)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Growing our place	-618	1,062	444
Building robust local economies	-582	595	13
Preserving our environment	-4,327	4,856	529
Developing and maintaining key enabling infrastructure	-11,964	12,635	671
Enhancing community life	-2,043	3,643	1,600
Strong and effective governance	-4,894	6,006	1,112
Total	-24,428	28,797	4,369
Expenses added in:			
Capital expenditure	-8,710		
Depreciation	7,338		
Written down value on assets sold	172		
Loan repayment	-142		
Transfer from reserves	777		
Transfer to reserves	-17		
Surplus/(Deficit) before funding sources	-23,846		
Funding sources added in:			
Rates and charges revenue	15,351		
Waste charge revenue	2,392		
General purpose financial assistance grant	6,715		
Total funding sources	24,458		
Operating surplus/(deficit) for the year	612		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

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Comprehensive Income Statement

For the four years ending 30 June 2026

		Budget	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	17,467	17,743	18,003	18,397	18,900
Statutory fees and fines	4.1.2	199	276	282	287	293
User fees	4.1.3	1,367	1,398	1,440	1,483	1,527
Grants - Operating	4.1.4	7,964	7,579	7,692	7,807	7,924
Grants - Capital	4.1.4	9,651	533	533	1,461	1,461
Contributions - monetary	4.1.5	97	94	93	93	93
Net gain/(loss) on disposal of property, infrastructure, plant, and equipment		41	28	35	37	38
Other income	4.1.6	173	225	239	254	270
Total income		36,959	27,876	28,316	29,819	30,507
Expenses						
Employee costs	4.1.7	11,277	11,136	11,358	11,585	11,817
Materials and services	4.1.8	9,319	8,422	8,548	8,676	8,806
Depreciation	4.1.9	7,095	7,338	7,480	7,642	7,814
Borrowing costs		55	15	11	6	2
Other expenses	4.1.10	348	355	366	377	388
Total expenses		28,094	27,264	27,763	28,287	28,827
Surplus/(deficit) for the year						
		8,865	612	553	1,532	1,680
Total comprehensive result						
		8,865	612	553	1,532	1,680

Balance Sheet

For the four years ending 30 June 2026

		Budget	Budget	Projections		
	NOTES	2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		8,278	7,996	7,665	7,493	7,388
Trade and other receivables		2,697	1,990	2,017	2,056	2,107
Inventories		76	69	69	69	69
Other assets		14	55	55	55	55
Total current assets	4.2.1	11,065	10,110	9,806	9,673	9,618
Non-current assets						
Trade and other receivables		12	9	7	5	4
Property, infrastructure, plant & equipment		246,183	255,981	256,675	258,292	259,897
Investment property		1,315	1,315	1,315	1,315	1,315
Total non-current assets	4.2.1	247,510	257,305	257,997	259,612	261,216
Total assets		258,575	267,415	267,803	269,286	270,834
Liabilities						
Current liabilities						
Trade and other payables		1,379	1,661	1,643	1,745	1,770
Trust funds and deposits		1,507	455	455	455	455
Provisions		2,613	2,475	2,475	2,475	2,475
Interest-bearing liabilities	4.2.3	142	148	150	156	-
Total current liabilities	4.2.2	5,641	4,740	4,724	4,831	4,700
Non-current liabilities						
Provisions		282	231	231	231	231
Interest-bearing liabilities	4.2.3	455	306	156	-	-
Total non-current liabilities	4.2.2	737	537	387	231	231
Total liabilities		6,378	5,277	5,111	5,062	4,931
Net assets	4.2.4	252,197	262,138	262,691	264,223	265,903
Equity						
Accumulated surplus		99,975	100,241	100,794	102,326	104,006
Reserves		152,222	161,897	161,897	161,897	161,897
Total equity	4.3.1	252,197	262,138	262,691	264,223	265,903

Statement of Changes in Equity

For the four years ending 30 June 2026

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
2022 Forecast					
Balance at beginning of the financial year		256,490	76,890	155,926	23,674
Surplus/(deficit) for the year		5,037	5,037	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(537)	-	537
Transfers from other reserves		-	17,480	-	(17,480)
Balance at end of the financial year		261,527	98,871	155,926	6,731
2023 Budget					
		261,527	98,871	155,926	6,731
Balance at beginning of the financial year			611	611	-
Surplus/(deficit) for the year		-	-	-	-
Net asset revaluation increment/(decrement)		-	-	(17)	-
Transfers to other reserves		-	777	-	(777)
Transfers from other reserves		262,138	100,241	155,926	5,972
Balance at end of the financial year	4.3.1	261,527	98,871	155,926	6,731
2024					
Balance at beginning of the financial year		262,138	100,241	155,926	5,972
Surplus/(deficit) for the year		553	553	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		262,691	100,794	155,926	5,972
2025					
Balance at beginning of the financial year		262,691	100,794	155,926	5,972
Surplus/(deficit) for the year		1,532	1,532	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		264,223	102,326	155,926	5,972
2026					
Balance at beginning of the financial year		264,223	102,326	155,926	5,972
Surplus/(deficit) for the year		1,680	1,680	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
Balance at end of the financial year		265,903	104,006	155,926	5,972

Statement of Cash Flows

For the four years ending 30 June 2026

		Budget	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
	Notes	\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		17,467	17,716	17,976	18,358	18,850
Statutory fees and fines		199	276	282	287	293
User fees		1,504	1,398	1,440	1,483	1,527
Grants - operating		7,964	8,261	7,692	7,807	7,924
Grants - capital		9,651	533	533	1,461	1,461
Contributions - monetary		97	94	93	93	93
Interest received		50	100	110	121	133
Other receipts		123	125	129	133	137
Net GST refund / payment		801	781	808	861	879
Employee costs		(11,277)	(11,136)	(11,358)	(11,585)	(11,817)
Materials and services		(10,257)	(10,513)	(9,374)	(9,436)	(9,660)
Other payments		(348)	(355)	(366)	(377)	(388)
Net cash provided by/ (used in) operating activities	4.4.1	15,974	7,281	7,964	9,206	9,432
Cash flows from investing activities						
Payments for property, infrastructure, plant, and equipment		(17,534)	(8,710)	(8,353)	(9,446)	(9,613)
Proceeds from sale of property, infrastructure, plant, and equipment		207	200	214	223	232
Net cash provided by/ (used in) investing activities	4.4.2	(17,327)	(8,510)	(8,139)	(9,223)	(9,381)
Cash flows from financing activities						
Finance costs		(55)	(15)	(11)	(6)	(2)
Repayment of borrowings		(2,138)	(142)	(148)	(150)	(156)
Net cash provided by/ (used in) financing activities	4.4.3	(2,193)	(157)	(159)	(156)	(158)
Net increase/(decrease) in cash & cash equivalents						
		(3,546)	(1,386)	(333)	(173)	(107)
Cash and cash equivalents at the beginning of the financial year		11,824	9,379	7,992	7,659	7,486
Cash and cash equivalents at the end of the financial year		8,278	7,992	7,659	7,486	7,379

Statement of Capital Works

For the four years ending 30 June 2026

	NOTES	Budget	Budget	Projections		
		2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Buildings		3,732	1,500	528	539	550
Total property		3,732	1,500	528	539	550
Plant and equipment						
Plant, machinery, and equipment		720	770	1,007	1,007	1,007
Fixtures, fittings, and furniture		25	-	-	-	-
Library books		40	40	40	40	40
Total plant and equipment		785	810	1,047	1,047	1,047
Infrastructure						
Roads		11,389	4,600	6,053	7,121	7,263
Bridges		690	800	250	255	260
Footpaths and cycleways		265	300	171	174	177
Drainage		673	700	304	310	316
Total infrastructure		13,017	6,400	6,778	7,860	8,016
Total capital works expenditure	4.5.1	17,534	8,710	8,353	9,446	9,613
Represented by:						
New asset expenditure		1,740	375	132	135	138
Asset renewal expenditure		13,364	7,735	7,390	8,314	8,449
Asset upgrade expenditure		2,430	600	831	997	1,026
Total capital works expenditure	4.5.1	17,534	8,710	8,353	9,446	9,613
Funding sources represented by:						
Grants		9,651	533	533	1,461	1,461
Contributions		-	-	-	-	-
Council cash		7,883	8,177	7,820	7,985	8,152
Council reserves		-	-	-	-	-
Total capital works expenditure	4.5.1	17,534	8,710	8,353	9,446	9,613

Statement of Human Resources

For the four years ending 30 June 2026

	Budget	Budget	Projections		
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	11,277	11,136	11,358	11,585	11,817
Employee costs - capital	956	1,050	1,066	1,082	1,098
Total staff expenditure	12,233	12,186	12,424	12,667	12,915
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	134.7	133.1	133.1	133.1	133.1
Total staff numbers	134.7	133.1	133.1	133.1	133.1

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises			
	Budget	Full Time	Part time	Casual
	2022/23			
	\$'000	\$'000	\$'000	\$'000
Growing our place	708	653	55	-
Building robust local economies	377	242	135	-
Preserving our environment	1,946	1,539	218	189
Developing and maintaining key enabling infrastructure	3,079	2,876	112	91
Enhancing community life	2,392	1,028	857	507
Strong and effective governance	2,634	2,063	408	163
Total permanent staff expenditure	11,136	8,401	1,785	950
Capitalised labour costs	1,050			
Total expenditure	12,186			

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2022/23	Comprises		
		Full Time	Part time	Casual
Growing our place	7.2	6.5	0.7	-
Building robust local economies	4.6	3.0	1.6	-
Preserving our environment	23.0	19.0	2.4	1.6
Developing and maintaining key enabling infrastructure	38.7	36.0	1.7	1.0
Enhancing community life	25.4	10.5	9.7	5.2
Strong and effective governance	22.7	16.7	4.7	1.3
Total permanent staff expenditure	121.6	91.7	20.8	9.1
Capitalised labour costs	11.5			
Total staff	133.1			

3.1 Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2026

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Growing our place				
Permanent - Full time				
Women	528	538	549	560
Men	125	127	129	132
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	55	56	57	58
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Growing our place	708	721	735	750
Building robust local economies				
Permanent - Full time				
Women	78	80	82	84
Men	164	167	170	173
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	80	82	84	86
Men	55	56	57	58
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Building robust local economies	377	385	393	401
Preserving our environment				
Permanent - Full time				
Women	43	44	45	46
Men	1,091	1,112	1,134	1,156
Persons of self-described gender	-	-	-	-
Vacant positions	405	413	421	429
Permanent - Part time				
Women	75	76	77	79
Men	62	63	64	65
Persons of self-described gender	-	-	-	-
Vacant positions	81	83	85	87
Total - Preserving our environment	1,757	1,791	1,826	1,862
Developing and maintaining key enabling infrastructure				
Permanent - Full time				
Women	246	251	256	261
Men	2,630	2,681	2,733	2,787
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	34	35	36	37
Men	78	80	82	84
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Developing and maintaining key enabling infrastructure	2,988	3,047	3,107	3,169

	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Enhancing community life				
Permanent - Full time				
Women	429	437	446	455
Men	258	263	268	273
Persons of self-described gender	-	-	-	-
Vacant positions	341	348	355	362
Permanent - Part time				
Women	696	710	724	738
Men	161	164	167	170
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Enhancing community life	1,885	1,922	1,960	1,998
Strong and effective governance				
Permanent - Full time				
Women	1,307	1,333	1,359	1,386
Men	756	771	786	801
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	366	373	380	387
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant positions	42	43	44	45
Total - Strong and effective governance	2,471	2,520	2,569	2,619
Casuals, temporary and other expenditure	950	972	995	1,018
Capitalised labour costs	1,050	1,066	1,082	1,098
Total staff expenditure	12,186	12,424	12,667	12,915

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
Growing our place				
Permanent - Full time				
Women	5.0	5.0	5.0	5.0
Men	1.5	1.5	1.5	1.5
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	0.7	0.7	0.7	0.7
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Growing our place	7.2	7.2	7.2	7.2
Building robust local economies				
Permanent - Full time				
Women	1.0	1.0	1.0	1.0
Men	2.0	2.0	2.0	2.0
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	0.9	0.9	0.9	0.9
Men	0.7	0.7	0.7	0.7
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Building robust local economies	4.6	4.6	4.6	4.6
Preserving our environment				
Permanent - Full time				
Women	1.0	1.0	1.0	1.0
Men	13.0	13.0	13.0	13.0
Persons of self-described gender	-	-	-	-
Vacant positions	5.0	5.0	5.0	5.0
Permanent - Part time				
Women	0.8	0.8	0.8	0.8
Men	0.6	0.6	0.6	0.6
Persons of self-described gender	-	-	-	-
Vacant positions	1.0	1.0	1.0	1.0
Total - Preserving our environment	21.4	21.4	21.4	21.4
Developing and maintaining key enabling infrastructure				
Permanent - Full time				
Women	3.0	3.0	3.0	3.0
Men	33.0	33.0	33.0	33.0
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	0.5	0.5	0.5	0.5
Men	1.2	1.2	1.2	1.2
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Developing and maintaining key enabling infrastructure	37.7	37.7	37.7	37.7

	2022/23 FTE	2023/24 FTE	2024/25 FTE	2025/26 FTE
Enhancing community life				
Permanent - Full time				
Women	4.0	4.0	4.0	4.0
Men	2.5	2.5	2.5	2.5
Persons of self-described gender	-	-	-	-
Vacant positions	4.0	4.0	4.0	4.0
Permanent - Part time				
Women	7.5	7.5	7.5	7.5
Men	2.2	2.2	2.2	2.2
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Total - Enhancing community life	20.2	20.2	20.2	20.2
Strong and effective governance				
Permanent - Full time				
Women	11.7	11.7	11.7	11.7
Men	5.0	5.0	5.0	5.0
Persons of self-described gender	-	-	-	-
Vacant positions	-	-	-	-
Permanent - Part time				
Women	4.2	4.2	4.2	4.2
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant positions	0.5	0.5	0.5	0.5
Total - Strong and effective governance	21.4	21.4	21.4	21.4
Casuals and temporary staff	9.1	9.1	9.1	9.1
Capitalised labour	11.5	11.5	11.5	11.5
Total staff numbers	133.1	133.1	133.1	133.1

4. Notes to the financial statements

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

Council has prepared the budget based on a nil increase in the amount raised by general rates and municipal charges.

This will raise total rates and charges for 2022/23 of \$17.743 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2021/22	Budget 2022/23	Change	%
	\$'000	\$'000	\$'000	
General rates*	13,993	13,994	1	0.01%
Municipal charge*	624	626	2	0.32%
Waste management charge	2,248	2,392	144	6.41%
Supplementary rates and rate adjustments	-	100	100	100.00%
Interest on rates and charges	98	110	12	12.24%
Revenue in lieu of rates	504	521	17	3.37%
Total rates and charges	17,467	17,743	276	1.58%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	Budget 2021/22	Budget 2022/23	Change
	cents/\$CIV	cents/\$CIV	
General rate for rateable general properties	0.5307	0.3960	-25.38%
General rate for rateable commercial properties	0.6634	0.5702	-14.05%
General rate for rateable industrial properties	0.6634	0.5702	-14.05%
General rate for rateable industrial properties	0.2123	0.1426	-32.83%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Budget 2021/22	Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
General	7,080	7,015	-65	-0.92%
Commercial	812	753	-59	-7.27%
Industrial	220	207	-13	-5.91%
Farm	5,881	6,019	138	2.35%
Total amount to be raised by general rates	13,993	13,994	1	0.01%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	Budget 2021/22	Budget 2022/23	Change	
	Number	Number	Number	%
General	5,215	5,231	16	0.31%
Commercial	328	327	-1	-0.30%
Industrial	101	100	-1	-0.99%
Farm	1,549	1,569	20	1.29%
Total number of assessments	7,193	7,227	34	0.47%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2021/22	Budget 2022/23	Change	
	\$	\$	\$	%
General	1,334,176	1,771,362	437,186	32.77%
Commercial	122,382	132,126	9,744	7.96%
Industrial	33,140	36,380	3,240	9.78%
Farm	2,770,085	4,220,757	1,450,672	52.37%
Total value of land	4,259,783	6,160,625	1,900,842	44.62%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021/22	Per Rateable Property 2022/23	Change	
	\$	\$	\$	%
Municipal	96	96	0	0.0%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	Budget 2021/22	Budget 2022/23	Change	
	\$	\$	\$	%
Municipal	623,520	626,016	2,496	0.40%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2021/22	Per Rateable Property 2022/23	Change	
	\$	\$	\$	%
Kerbside collection - Waste - 240 litre	410	N/A	5,215	5,231
Kerbside collection - Waste - 120 litre	314	N/A	328	327
Kerbside collection - Recycling	148	N/A	101	100
Kerbside collection - 4 Bin System	N/A	462	1,549	1,569
Kerbside collection - 3 Bin System	N/A	410	7,193	7,227
Bunnugal Drainage - High rating zone - charge per hectare	2	2	5,215	5,231
Bunnugal Drainage - Low rating zone - charge per hectare	1	1	328	327
Water Supply - Mininera, Rossbridge, Tatyoon & Travellers Rest	456	456	101	100

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	Budget 2021/22	Budget 2022/23	Change	
	\$	\$	\$	%
Kerbside collection - Waste - 240 litre	489,950	N/A	-489,950	-100.00%
Kerbside collection - Waste - 120 litre	1,225,542	N/A	-1,225,542	-100.00%
Kerbside collection - Recycling	532,504	N/A	-532,504	-100.00%
Kerbside collection - 4 Bin System	N/A	2,017,092	2,017,092	100.00%
Kerbside collection - 3 Bin System	N/A	374,508	374,508	100.00%
Bunnugal Drainage	2,567	2,567	-	0.00%
Water Supply - Mininera, Rossbridge, Tatyoon & Travellers Rest	6,272	6,272	-	0.00%
Total	2,256,835	2,400,439	143,604	6.36%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Budget 2021/22	Budget 2022/23	Change	
	\$	\$	\$	%
General Rates	13,993,200	13,994,200	1,000	0.01%
Municipal Charge	623,520	626,016	2,496	0.40%
Supplementary rates and rate adjustments	-	100,000	100,000	100.00%
Revenue in lieu of rates	504,414	520,790	16,376	3.25%
Kerbside waste and recycling collection	2,247,996	2,391,600	143,604	6.39%
Interest on rates and charges	97,965	110,000	12,035	12.28%
Total Rates and charges	17,467,095	17,742,606	275,511	1.58%

4.1.1(l) Fair Go Rates System Compliance

Ararat Rural City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2021/22	2022/23
Total Annualised General Rates & Municipal Charges	\$14,611,516	
Number of rateable properties	7,227	7,227
Base Average Rate	\$2,021.80	
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate		\$ 2,057.18
Maximum General Rates and Municipal Charges Revenue		\$14,867,218
Budgeted General Rates and Municipal Charges Revenue		\$14,620,216
Budgeted Supplementary Rates		\$ 100,000
Budgeted Total Rates and Municipal Charges Revenue		\$14,720,216

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation objections and appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that farm land becomes general land and vice versa
- Granting single farm enterprises the exemption from payment of the municipal charge

4.1.1(n) Differential rates

Rates are essentially property taxes that allow Council to raise revenue to fund delivery of a range of services to their municipal community. Importantly, it is a taxation system that includes flexibility for councils to utilise different tools in its rating structure to accommodate issues of equity and to ensure fairness in rating for all ratepayers. Councils can use these tools in different ways to yield results seen as fair by their communities.

Council utilises a rating structure comprised of three key elements. These are:

- General Rates – Based on property values (using the Capital Improved Valuation methodology), which are indicative of capacity to pay and form the central basis of rating under the Local Government Act. Within the general rating model ARCC has four differentiated rating sectors general, industrial, commercial and farm.
- Service Charges - A 'user pays' component for council services to reflect benefits provided by Council to ratepayers who benefit from a service. The only service charge applied by ARCC is the Waste Charge, applied to domestic waste management.
- Municipal Charge – ARCC applies a municipal charge, currently \$96, as a 'fixed rate' portion per property or farm enterprise to cover some of the fixed administrative costs of Council.

Impact of 2022 Valuation

The expected final outcome of the 2022 general revaluation has been a 34% increase in valuations for general/residential properties, an 8% increase in commercial valuations, a 7% increase in industrial valuations and a 51% increase in farming valuations.

The following table illustrates the expected changes in capital improved valuations for each class of property as a result of the revaluation.

Class of Property	2020 Capital Improved Value (CIV) \$	2021 Capital Improved Value (CIV) \$	% Change in CIV from 2019 to 2020
General	1,334,176,500	1,771,362,000	34%
Commercial	122,381,500	132,125,500	8%
Industrial	33,140,000	36,380,000	7%
Farm	2,770,085,000	4,220,757,000	51%
Totals	4,259,783,000	6,160,624,500	44%

A revaluation does not result in additional rate income for Council – even with no increase in the total amount raised by rates and municipal charges, some ratepayers may pay more in rates and others may pay less than the previous year, depending on the percentage change in the value of the individual properties.

General Rates

The formula for calculating General Rates, excluding any additional charges, arrears or additional supplementary rates is:

$$\text{Valuation (Capital Improved Value)} \times \text{Rate in the Dollar (Differential Rate Type)}$$

The rate in the dollar for each rating differential category is included in Council's annual budget and represents Council's key mechanism for building a rating model that shares rating burden predictably and fairly between the four rating sectors.

Rates and charges are an important source of revenue, accounting for over 63% of operating revenue received by Council. The collection of rates is an important factor in funding Council services. Planning for future rate increases is therefore an essential component of the long-term financial planning process and plays a significant role in funding both additional service delivery and the increasing costs related to providing Council services.

Council makes a further distinction when applying general rates by applying a rating differential based on the purpose for which the property is used. That is, whether the property is used for general, commercial, industrial, or farming purposes. This distinction is based on the concept that different property categories should pay a fair and equitable contribution, considering the benefits those properties derive from the local community.

Ararat Rural City Council has made a clear decision, supported by the outcomes of the RSAG and Citizen's Jury, and by the community more generally, that rating fairness is measured by a consistent sharing of "rates burden" between rating sectors from year to year. It has become known as the "pie model" through the RSAG process. It means that each year, each rating sector should contribute a very similar amount of the rating "pie". This reflects the intent of Section 101(1) (c) of the Local Government Act 2020 which requires that Council's "seek to provide stability and predictability in the financial impact on the municipal community".

To maintain consistency in the percentage of rating burden across the four rating sectors it is critical to understand that the differential is not a "discount" or a fixed element that underpins rating fairness, rather that it is an economic lever to be used to ensure that the current rates burden is maintained between rating sectors.

This equilibrium in burden between rating sectors is often disturbed through asymmetric changes in property valuations between rating sectors. If valuations in one sector increase or decrease disproportionately to the overall movement in valuations it will skew the proportion of rates paid by one sector and this needs to be adjusted through alteration of one or more differentials. This is explained in an example of the 2022/2023 financial year provided in Appendix 1.

Council will continue to attempt to minimise the impact of rating burden on the whole municipal community through seeking ongoing organisational efficiencies during the life of this Revenue and Rating Plan. These savings will be returned as a dividend to community.

There is a general “understanding” in the local government sector that forgoing the opportunity to increase rates to the maximum allowed under the FGRS results in significant losses in future revenue which undermine ongoing organisational sustainability, particularly in small rural Councils. ARCC challenges this thinking as delivering ongoing and sustainable efficiencies has the same impact on long term sustainability as increasing the rate base. There may be rate increases in the period 2021-2025, to meet increased costs, but the first option to be exercised will always be efficiency dividends.

Valuation Methodology

Ararat Rural City Council applies Capital Improved Value (CIV) to all properties within the municipality to take into account the fully developed value of the property. This basis of valuation takes into account the total market value of the land plus buildings and other improvements. The CIV approach also provides the most effective mechanism for Council to raise differential rates under the *Ministerial Guidelines for Differential Rating, 2013*.

Rationale for differential rating sectors

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. The application of the “pie model” in terms of a generally accepted community measure of rating equity has been discussed previously as a key driver of the rating sectors developed under Council’s Revenue and Rating plan 2021-2025.

Details of the objectives of each differential rate, the classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

General Rate

Definition: General land is any rateable land which does not have the characteristics of Farm Rate land and Commercial/ Industrial Rate land.

Objectives: To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined general rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services.

Characteristics: The characteristics of the planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate of residential land. The vacant land affected by this rate is that which is zoned residential under the Ararat Rural City Council Planning Scheme. The classification of the land will be determined by the occupation of that land for its best use and have reference to the planning scheme zoning.

Types and Classes:

Rateable land having the relevant characteristics described below:

- a) used primarily for residential purposes; or
- b) any land that is not defined as Farmland or Commercial/Industrial Land.

Use of Rate: The General Differential Rate is the default rate in instances where land does not meet the characteristics of any other differential rate. It will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Level of Rate: 100% of General Rate.

Use of Land: Any use permitted under the Ararat Rural City Council Planning Scheme.

Geographic Location: Wherever located within the municipal district.

Planning Scheme Zoning: The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Ararat Rural City Council Planning Scheme.

Types of Buildings: All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

Farm Rate

Definition: Farm Land means any rateable land within the Council's municipal district defined as farm land under Section 2 of the Valuation of Land Act 1960 on the condition that the owner or occupier of the land is a person carrying on the activities defined by the Valuation of Land Act 1960, and who is regarded as a Primary Producer by the Australian Taxation Office.

Section 2(1) of the *Valuation of Land Act 1960* states:

- a) Farm Land means any rateable land that is 2 or more hectares in area.
- b) used primarily for primary producing purposes from its activities on the land; used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and

That is used by a business –

- That has a significant and substantial commercial purpose of character.
- That seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- That is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

Objectives: To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Farm Rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services with considerations to maintain agriculture as a major industry in the municipal district, to facilitate the longevity of the farm sector and achieve a balance between providing for municipal growth and retaining the important agricultural economic base.

Characteristics: The characteristics of the planning scheme zoning are applicable to the determination of farm land which will be subject to the rate of Farm land. The classification of the land will be determined by the occupation of that land for its best use and have reference to the planning scheme zoning.

Types and Classes: Farm Land having the relevant characteristics described below:

- a) used primarily for primary production purposes by an owner or occupier who is regarded as a Primary Producer by the Australian Taxation Office; or
- b) any land that is not defined as General Land or Commercial/Industrial Land.

Use of Rate: The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Level of Rate: The level of the rate will be determined annually by Council and the community in preparation and adoption of Council's budget. The Farm differential is an economic lever required to maintain consistency in rating burden between rating sectors. It is proposed to be 36% of the General Rate in 2022/2023.

Use of Land: Any use permitted under the Ararat Rural City Council Planning Scheme.

Geographic Location: Wherever located within the municipal district.

Planning Scheme Zoning: The zoning applicable to each ratable land within this category, as determined by consulting maps referred to in the relevant Ararat Rural City Council Planning Scheme.

Types of Buildings: All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

Ratepayers who would like to claim the farm rate are required to complete the Application for Farm Land Classification provided in Appendix 3.

Commercial/Industrial Rate

Although acknowledged as two separate rating sectors the rationale for striking a Commercial / Industrial differential rate is the same and will be described as a single class in the Revenue and Rating Plan 2021-2025.

Definition: Commercial/Industrial Land is any land, which is:

- a) Used primarily for carrying out the manufacture or production of, or trade in goods or services (including tourist facilities and in the case of a business providing accommodation for tourists, is prescribed accommodation under the *Public Health and Wellbeing Act (Vic) 2008*; or
- b) Unoccupied building erected which is zoned Commercial or Industrial under the Ararat Rural City Council Planning Scheme; or
- c) Unoccupied land which is zoned Commercial or Industrial under the Ararat Rural City Council Planning Scheme.

Objectives: To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined Commercial/Industrial Rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services.

The commercial businesses of Ararat Rural City Council benefit from ongoing significant investment by Council in services and infrastructure. Council also notes the tax deductibility of Council rates for commercial properties which is not available to the residential sector, and the income generating capability of commercial based properties.

The Commercial differential rate is applied to promote the economic development objectives for the Ararat Rural City Council as outlined in the Council Plan. These objectives include an ongoing significant investment to create a vibrant economy and includes the maintenance and improvement of tourism infrastructure. Construction and maintenance of public infrastructure, development and provision of health and community services and the general provision of support services and promotion of business in the municipality.

Characteristics: The characteristics of the planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to Commercial/Industrial Land. The classification of the land will be determined by the occupation of that land for its best use and have reference to the planning scheme zoning.

Types and Classes: Commercial/Industrial having the relevant characteristics described below:

- a) used primarily for commercial purposes; or
- b) any land that is not defined as General Land or Farm Land.

Use of Rate: The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Level of Rate: The level of the rate will be determined annually by Council and the community in preparation and adoption of Council's budget. The differential rate is an economic lever required to maintain consistency in rating burden between rating sectors. It is proposed to be 144% of the General Rate in 2022/2023. It is less likely that the Commercial/Industrial differential will need to be altered significantly from budget to budget as there are much less volatile property markets in these two rating sectors.

Use of Land: Any use permitted under the Ararat Rural City Council Planning Scheme.

Geographic Location: Wherever located within the municipal district.

Planning Scheme Zoning: The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Ararat Rural City Council Shire Planning Scheme.

Types of Buildings: All buildings which are already constructed on the land, or which are constructed prior to the end of the financial year.

4.1.2 Statutory fees and fines

	Budget	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Infringements and costs	36	38	2	5.6%
Town planning fees	120	200	80	66.7%
Land information certificates	12	15	3	25.0%
Permits	31	23	-8	-25.8%
Total statutory fees and fines	199	276	77	38.7%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include town planning fees, and animal and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 38.7% or \$0.077 million compared to 2021/22. Town planning fees are forecast to increase due to an increase in property subdivisions and development.

A detailed listing of statutory fees is included in Section 6

4.1.3 User fees

	Budget	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Aged and health services	224	-	-224	-100.0%
Leisure centre	432	474	42	9.7%
Child care/children's programs	8	1	-7	-87.5%
Registration and other permits	152	170	18	11.8%
Building services	60	60	-	0.0%
Waste management services	220	378	158	71.8%
Gum San Museum	25	-	-25	-100.0%
Ararat Town Hall charges	55	90	35	63.6%
Visitor Information Centre	4	10	6	150.0%
Alexandra Oval/Great Hall charges	102	142	40	39.2%
Road occupancy	7	8	1	14.3%
Private works	8	1	-7	-87.5%
Other fees and charges	70	64	-6	-8.6%
Total user fees	1,367	1,398	31	2.3%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as home help services.

User fees are projected to increase by 2.3% or \$0.031 million compared to 2021/22. The budget for user fees for aged and health services is budgeted to decrease by \$0.224 million due to Council no longer providing home care services from July 2022. The budget for user fees for waste management are budgeted to increase by \$0.158 for additional kerbside waste collection services.

A detailed listing of statutory fees is included in Section 6

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	13,535	7,248	-6,287	-46.4%
State funded grants	4,080	864	-3,216	-78.8%
Total grants received	17,615	8,112	-9,503	-53.9%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	6,403	6,715	312	4.9%
General home care	465	-	-465	-100.0%
Recurrent - State Government				
Aged care	193	3	-190	-98.4%
School crossing supervisors	12	12	-	0.0%
Libraries	140	147	7	5.0%
Maternal and child health	268	279	11	4.1%
Culture	140	140	-	0.0%
Administration	43	44	1	2.3%
Emergency Management	73	73	-	0.0%
Environment	64	70	6	9.4%
Community health	16	6	-10	-62.5%
Total recurrent grants	7,817	7,489	-328	-4.2%
Non-recurrent - Commonwealth Government				
Community development				
Non-recurrent - State Government				
Maternal and child health	59	81	22	37.3%
Environment	5	-	-5	-100.0%
Employment	2	3	1	50.0%
Libraries	6	6	-	0.0%
Planning and development	75	-	-75	-100.0%
Total non-recurrent grants	147	90	-57	-38.8%
Total operating grants	7,964	7,579	-385	-4.8%

	Budget	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	1,461	533	-928	-63.5%
Total recurrent grants	1,461	533	-928	-63.5%
<i>Non-recurrent - Commonwealth Government</i>				
Recreation	400	-	-400	-100.0%
Transport	4,806	-	-4,806	-100.0%
<i>Non-recurrent - State Government</i>				
Environment				
Transport	2,550	-	-2,550	-100.0%
Recreation	434	-	-434	-100.0%
Total non-recurrent grants	8,190	-	-8,190	-100.0%
Total capital grants	9,651	533	-9,118	-94.5%
Total Grants	17,615	8,112	-9,503	-53.9%

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 4.8% or \$0.385 million compared to 2021/22. The budget for aged care grants has decreased by \$0.655 million as Council will not be responsible for delivering home care services from July 2022. This service has been transitioned to East Grampians health Service.

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Overall, the level of capital grants has decreased by 94.5% or \$9.118 million compared to 2021/22 due to a number of one-off grants including Local Roads and Community Infrastructure grants totalling \$4.939 million, an Agrilinks grant of \$0.434 million and a grant for the Gordon St Recreation Reserve Development of \$2.550 million being included in the budget for 2021/22.

4.1.5 Contributions

	Budget	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Monetary	97	94	-3	-3.1%
Total contributions	97	94	-3	-3.1%

Contributions relate to monies paid by the community in regard to community projects.

Contributions are projected to decrease by \$0.003 million or 3.1% compared to 2021/22.

4.1.6 Other income

	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Interest	50	100	50	100.0%
Investment property rental	123	125	2	1.6%
Total other income	173	225	52	30.1%

Other income relates to a range of items such as property rentals and other miscellaneous income items. It also includes interest revenue on investments.

Other income is forecast to increase by 30.1% or \$0.052 million compared to 2021/22 due mainly to recent increases in market interest rates.

4.1.7 Employee costs

	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Change	
			\$'000	%
Wages and salaries	10,698	10,694	-4	0.0%
Less capitalised wages and salaries	-956	-1,050	-94	9.8%
WorkCover	429	366	-63	-14.7%
Superannuation	1,033	1,063	30	2.9%
Fringe benefits tax	73	63	-10	-13.7%
Total employee costs	11,277	11,136	-141	-1.3%

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee costs are forecast to decrease by 1.3% or \$0.141 million compared to 2021/22.

Movements in employee costs are influenced by a number of factors:

- Renegotiation of Council's Enterprise Agreement (EA)
- A reduction in Council's WorkCover premiums
- Movement of some staff in line with the Local Government Award upon their work anniversary
- Various externally funded positions impact on employment staff costs from year to year

Refer to Section 3 for the Statement of Human Resources, along with a summary of human resources expenditure categorised according to the organisational structure of Council and a summary of the number of full time equivalent (FTE) Council staff in relation to the expenditure.

4.1.8 Materials and services

	Budget	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Materials and services	6,050	5,145	-905	-15.0%
Contract Payments	1,864	1,217	-647	-34.7%
Plant and equipment maintenance	392	590	198	50.5%
Utilities	606	560	-46	-7.6%
Consultants	407	910	503	123.6%
Total materials and services	9,319	8,422	-897	-9.6%

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs.

Materials and services are forecast to decrease by 9.6% or \$0.897 million compared to 2021/22. A number of specific, one-off projects included in the budget for 2021/22 do not require the same level of funding in 2022/23.

4.1.9 Depreciation

	Budget	Budget	Change	
	2021/22	2022/23		
	\$'000	\$'000	\$'000	%
Property	1,185	1,206	21	1.8%
Plant & equipment	703	726	23	3.3%
Infrastructure	5,207	5,406	199	3.8%
Total depreciation	7,095	7,338	243	3.4%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.243 million for 2022/23 is due mainly to the completion of the 2022/23 capital works program and the full year effect of depreciation on the 2021/22 capital works program.

4.1.10 Other expenses

	Budget	Budget	Change	
	2021/22	2022/23	\$'000	%
	\$'000	\$'000		
Auditors' remuneration - External (Victorian Auditor-General)	50	50	-	0.0%
Auditors' remuneration - External (Other)	-	2	2	100.0%
Auditors' remuneration - Internal	50	60	10	20.0%
Councillors' allowances	248	243	-5	-2.0%
Total other expenses	348	355	7	2.0%

Other items of expense relate to a range of unclassified items including Councillors allowances, Mayoral allowance and audit fees. Other expenses are forecast to decrease by 2.0% or \$0.007 million compared to 2021/22.

4.2 Balance Sheet

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in cash on hand and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$0.282 million during the year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or assets held for sale or consumption in Council's services, and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years.

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2021/22 levels.

Provisions include accrued long service leave, annual leave and rostered days owing to employees. These employee entitlements are expected to remain consistent due to more active management of entitlements despite factoring in an increase for Collective Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of Council. Council is budgeting to take out no new loans in 2022/23 and loan principal repayments of \$0.142 million will become due.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Budget	Budget	Projections		
	2021/22	2022/23	2022/23	2023/24	2024/25
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	2,735	597	455	307	157
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	-2,138	-142	-148	-150	-157
Amount of borrowings as at 30 June	597	455	307	157	-

4.2.4 Net Assets

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June.

The increase in net assets of \$9.941 million results predominantly from the operating surplus, asset revaluations and the net movement of non-current assets.

4.3 Statement of changes in Equity

4.3.1 Equity

Total equity is projected to increase by \$9.941 million during the year. Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.

- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. \$0.612 million of the increase in accumulated surplus results directly from the surplus for the year. An amount of \$0.759 million (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program and council operations. This is a transfer between equity balances only and does not impact on the total balance of equity.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt

The decrease in net cash flows from operating activities of \$8.693 million is mostly due to a decrease in capital grants of \$9.118 million.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/used in investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment

The payments for investing activities represent the proposed capital works program disclosed in Section 4.5. The payments for property, infrastructure, plant and equipment are budgeted to decrease by \$8.824 million due to less capital grants being anticipated for 2022/23. Proceeds from sale of assets are budgeted as \$0.200 million during 2022/23.

4.4.3 Net cash flows provided by/used in financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

For 2022/23 the total principal repayments will be \$0.142 million and finance costs will be \$0.015 million. Council is budgeting to take out no new loans in 2022/23.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Budget 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
Property	3,732	1,500	-2,232	-59.81%
Plant and equipment	785	810	25	3.18%
Infrastructure	13,017	6,400	-6,617	-50.83%
Total	17,534	8,710	-8,824	-50.33%

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	1,500	375	750	375	-	-	1,500	-
Plant and equipment	810	-	810	-	-	-	810	-
Infrastructure	6,400	-	6,175	225	533	-	5,867	-
Total	8,710	375	7,735	600	533	-	8,177	-

4.5.2 Capital Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY								
Buildings								
Community Projects	1,500	375	750	375	-	-	1,500	-
TOTAL PROPERTY	1,500	375	750	375	-	-	1,500	-
PLANT AND EQUIPMENT								
Plant, Machinery and Equipment								
Global Vehicle Purchases	220	-	220	-	-	-	220	-
Global Major Plant Purchases	550	-	550	-	-	-	550	-
Library books								
Bookstock	40	-	40	-	-	-	40	-
TOTAL PLANT AND EQUIPMENT	810	-	810	-	-	-	810	-
INFRASTRUCTURE								
Roads								
Gravel Road Resheeting and Gravel Road Widening	2,100	-	2,100	-	-	-	2,100	-
Reseal Program	2,100	-	2,100	-	-	-	2,100	-
Major Patching	400	-	400	-	-	-	400	-
Bridges								
Helendoite Road Bridge	800	-	680	120	533	-	267	-
Footpaths and Cycleways								
Footpath Renewal Program	300	-	300	-	-	-	300	-
Drainage								
Urban Drainage Works	700	-	595	105	-	-	700	-
TOTAL INFRASTRUCTURE	6,400	-	6,175	225	533	-	5,867	-
TOTAL CAPITAL WORKS	8,710	375	7,735	600	533	-	8,177	-

4.6 Summary of Planned Capital Works Expenditure

For the four years ended 30 June 2026

2023/24	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property								
Buildings	528	132	264	132	-	-	528	-
Total Property	528	132	264	132	-	-	528	-
Plant and Equipment								
Plant, machinery and equipment	1,007	-	1,007	-	-	-	1,007	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-
Library books	40	-	40	-	-	-	40	-
Total Plant and Equipment	1,047	-	1,047	-	-	-	1,047	-
Infrastructure								
Roads	6,053	-	5,595	458	533	-	5,520	-
Bridges	250	-	213	38	-	-	250	-
Footpaths and cycleways	171	-	171	-	-	-	171	-
Drainage	304	-	258	46	-	-	304	-
Total Infrastructure	6,778	-	6,237	541	533	-	6,245	-
Total Capital Works Expenditure	8,353	132	7,548	673	533	-	7,820	-

2024/25	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property								
Buildings	539	135	270	135	-	-	539	-
Total Property	539	135	270	135	-	-	539	-
Plant and Equipment								
Plant, machinery and equipment	1,007	-	1,007	-	-	-	1,007	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-
Library books	40	-	40	-	-	-	40	-
Total Plant and Equipment	1,047	-	1,047	-	-	-	1,047	-
Infrastructure								
Roads	7,121	-	6,503	618	1,461	-	5,660	-
Bridges	255	-	217	38	-	-	255	-
Footpaths and cycleways	174	-	174	-	-	-	174	-
Drainage	310	-	264	47	-	-	310	-
Total Infrastructure	7,860	-	7,157	703	1,461	-	6,399	-
Total Capital Works Expenditure	9,446	135	8,474	838	1,461	-	7,985	-

2025/26	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property								
Buildings	550	138	275	138	-	-	550	-
Total Property	550	138	275	138	-	-	550	-
Plant and Equipment								
Plant, machinery and equipment	1,007	-	1,007	-	-	-	1,007	-
Fixtures, fittings and furniture	-	-	-	-	-	-	-	-
Library books	40	-	40	-	-	-	40	-
Total Plant and Equipment	1,047	-	1,047	-	-	-	1,047	-
Infrastructure								
Roads	7,263	-	6,624	639	1,461	-	5,802	-
Bridges	260	-	221	39	-	-	260	-
Footpaths and cycleways	177	-	177	-	-	-	177	-
Drainage	316	-	269	47	-	-	316	-
Total Infrastructure	8,016	-	7,290	726	1,461	-	6,555	-
Total Capital Works Expenditure	9,613	138	8,612	863	1,461	-	8,152	-

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Budget	Budget	Projections			Trend
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / adjusted underlying revenue	1	9.1%	2.3%	2.5%	2.3%	5.5%	5.8%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	202.1%	196.2%	213.2%	207.5%	200.1%	204.4%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	64.5%	120.0%	157.4%	150.8%	143.9%	145.6%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	15.4%	3.4%	2.6%	1.7%	0.9%	0.0%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1.4%	12.6%	0.9%	0.9%	0.8%	0.8%	+
Indebtedness	Non-current liabilities / own source revenue		4.3%	3.8%	2.7%	1.9%	1.1%	1.1%	+
Asset renewal and upgrade	Asset renewal and upgrade expense / asset depreciation	5	164.3%	222.6%	113.6%	109.9%	121.8%	121.3%	+
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	55.3%	60.7%	63.9%	63.8%	61.9%	62.1%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.5%	0.4%	0.3%	0.3%	0.3%	0.3%	o

Indicator	Measure	Notes	Actual	Budget	Budget	Projections			Trend
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-
Efficiency									
Expenditure level	Total expenses / no. of property assessments		\$4,049	\$3,906	\$3,734	\$3,746	\$3,761	\$3,776	+
Revenue level	Total rate revenue / no. of property assessments		\$2,061	\$2,032	\$2,430	\$2,429	\$2,446	\$2,475	+
Workforce turnover	Number of permanent staff resignations and terminations / average number of permanent staff for the financial year		13.5%	10.4%	10.5%	10.5%	10.5%	10.5%	0
Sustainability Capacity									
Population	Total rate revenue / Municipal population		\$1,481	\$1,439	\$1,447	\$1,450	\$1,464	\$1,486	+
Population	Total expenses / Municipal population		\$2,434	\$2,314	\$2,224	\$2,237	\$2,251	\$2,266	+
Population	Value of infrastructure / Municipal population		\$19,139	\$20,280	\$20,878	\$20,680	\$20,556	\$20,432	-
Population	Municipal population / Kilometres of local roads		4.94	5.01	5.06	5.12	5.18	5.25	+
Own-source revenue	Own source revenue / Municipal population		\$1,611	\$1,582	\$1,602	\$1,608	\$1,625	\$1,650	+
Recurrent grants	Recurrent grants / Municipal population		\$944	\$764	\$654	\$655	\$730	\$731	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The adjusted underlying result calculation includes recurrent capital funding such as Roads to Recovery funding.

2. Working Capital

The proportion of current liabilities represented by current assets. This indicator represents Council's ability to meet its short term commitments.

3. Unrestricted Cash

Council's cash and cash equivalents are subject to external restrictions that limit amounts available for discretionary use, which includes trust funds and deposits. This indicator measures the proportion of current liabilities represented by unrestricted cash.

4. Debt compared to rates

This indicator measures the level of Council's total debt as a percentage of rate revenue.

5. Asset renewal

This percentage indicates the extent of Council's renewal and upgrade of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and upgraded and future capital expenditure will be required to renew and upgrade assets. The total capital works program for 2022/23 is \$8.710 million.

6. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. This indicator demonstrates Council relies heavily on rates as a source of income. The trend indicates Council will continue to be reliant on rate revenue compared to all other revenue sources.

6. Schedule of Fees and Charges

Council provides a range of services. The main sources of income are Rates and Charges and Government Grants. Costing services is complex. The full cost of delivering services or providing a facility includes the direct cost, such as the cost of labour which could include part of the supervisors wage, materials and plant hire to provide that service, and indirect costs such as a range of “back office” operations that are not directly tied to the service, such as payroll processing, information technology costs, etc.

Pricing services is also complex as Council provides numerous “public” services (eg. public parks) as well as “private” services (e.g waste collection, leisure centres and pools). Ideally full cost recovery should be applied to “private” services. In reality recipients of the service may not be able to afford the full cost recovery. As full cost recovery is not possible for a number of services, Council is required to use rate income and other sources of income, such as the Victorian Grants Commission general assistance grant, to subsidise the cost of providing these services.

Council reviews the income generated from fees and charges every year as part of the budget process. Council recognises statutory fees are set by legislation/regulation but attempts to maximise the amount of income generated from other user fees.

This schedule presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the financial year 2022/23.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

PRICING BASIS	
(Z) Zero Cost Recovery	This good/service is provided at no cost. The costs are met entirely from rates and general purpose income. Generally, where there is no fee or charge, the service provided is not mentioned in the fees and charges list.
(P) Partial Cost Recovery	The price for this good/service is set to make a significant contribution towards the cost of service provision. The remainder of the costs are met from rate and general purpose income.
(F) Full Cost Recovery	The price for this good/service is set to recover the cost of service provision.
(R) Regulatory	The price for this good/service is a statutory charge set by government regulation.
(M) Market Price	The price for this good/service is set by reference to prices charged for similar goods/services by like Councils or competitors.

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Customer Services								
Printing & Photocopying								
A0 (841mm x 1189mm) single sided	Per Page	Taxable	\$13.50	\$13.50	-	-	Non-statutory	F
A1 (594mm x 841mm) single sided	Per Page	Taxable	\$6.75	\$6.75	-	-	Non-statutory	F
A2 (420mm x 594mm) single sided	Per Page	Taxable	\$3.60	\$3.60	-	-	Non-statutory	F
A3 Black & White	Per Page Per Side	Taxable	\$0.60	\$0.60	-	-	Non-statutory	F
A3 Colour	Per Page Per Side	Taxable	\$1.00	\$1.00	-	-	Non-statutory	F
A4 Black & White	Per Page Per Side	Taxable	\$0.30	\$0.30	-	-	Non-statutory	F
A4 Colour	Per Page Per Side	Taxable	\$1.00	\$1.00	-	-	Non-statutory	F
B1 (707mm x 1000mm) single sided	Per Page	Taxable	\$9.75	\$9.75	-	-	Non-statutory	F
B2 (707mm x 500mm) single sided	Per Page	Taxable	\$7.25	\$7.25	-	-	Non-statutory	F
Aerial Image (A4) single sided	Per Page	Taxable	\$22.00	\$22.00	-	-	Non-statutory	F
Aerial Image (A3) single sided	Per Page	Taxable	\$33.00	\$33.00	-	-	Non-statutory	F
Finance								
Freedom of Information								
Application Fee	Per Request	Non -Taxable	\$30.10	\$30.60	\$0.50	1.7%	Statutory	R
Access Charge - Search Time	Per Hour	Non -Taxable	\$22.50	\$22.90	\$0.40	1.8%	Statutory	R
Access Charge - Printing (A4)	Per Page	Non -Taxable	\$0.20	\$0.20	-	-	Statutory	R
Land Information Certificate	Per Application	Non -Taxable	\$27.40	\$27.80	\$0.40	1.5%	Statutory	R
Reissue Rate Notice Fee	Per Property	Taxable	-	\$15.00	\$15.00	100.0%	Non-statutory	F
Direct Debit Rejection Fee	Per Rejection	Taxable	\$6.00	\$6.00	-	-	Non-statutory	F
Library								

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Fax								
send first page	Per Page	Taxable	\$2.20	\$2.20	-	-	Non-statutory	F
every other page	Per Page	Taxable	\$1.10	\$1.10	-	-	Non-statutory	F
receive	Per Page	Taxable	\$0.30	\$0.30	-	-	Non-statutory	F
Library - Damaged/lost items	Per Item	Taxable	cost of replacement	cost of replacement	-	-	Non-statutory	F
Library - Processing	Per Item	Taxable	\$6.00	\$6.00	-	-	Non-statutory	F
Library - Book Club per person	Per Person	Taxable	\$44.00	\$44.00	-	-	Non-statutory	F
Library - Bags	Per Item	Taxable	\$2.50	\$3.00	\$0.50	20.0%	Non-statutory	F
Library - Debt collection	Per Item	Taxable	\$15.00	\$15.00	-	-	Non-statutory	F
Gum San Great Hall Hire								
Day Rate								
Community	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Commercial	Per Hire	Taxable	\$400.00	\$400.00	-	-	Non-statutory	P
Evening Rate								
Community	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Commercial	Per Hire	Taxable	\$400.00	\$400.00	-	-	Non-statutory	P
Upstairs Meeting Room	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Ararat Gallery TAMA								
Gallery membership								
Single	Per Person	Taxable	\$30.00	\$30.00	-	-	Non-statutory	P
Double/Family	Per Family	Taxable	\$45.00	\$45.00	-	-	Non-statutory	P
Single (Concession)	Per Person	Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Corporate	Per Organisation	Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
School - Rural	Per School	Taxable	\$30.00	\$30.00	-	-	Non-statutory	P
School - Primary	Per School	Taxable	\$40.00	\$40.00	-	-	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
School - Secondary	Per School	Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
Ararat Town Hall								
Whole Complex (kitchen, supper room, green room, dressing rooms, foyer)								
Standard	Per Hire	Taxable	\$1,800.00	\$1,560.00	-\$240.00	(13.3%)	Non-statutory	P
Community	Per Hire	Taxable	\$750.00	\$500.00	-\$250.00	(33.3%)	Non-statutory	P
Main Auditorium								
Venue Hire - Ticketed Event / Performance								
Standard	Per Hire	Taxable	\$1,200.00	\$1,200.00	-	-	Non-statutory	P
Community	Per Hire	Taxable	\$450.00	\$450.00	-	-	Non-statutory	P
Rehearsals/ Bump In (non-performance day)								
Standard	Per Hour	Taxable	\$100.00	\$75.00	-\$25.00	(25.0%)	Non-statutory	P
Community	Per Hour	Taxable	-	\$25.00	\$25.00	100.0%	Non-statutory	P
Built stage								
Standard	Per Hire	Taxable	\$400.00	\$400.00	-	-	Non-statutory	P
Community	Per Hire	Taxable	\$200.00	\$200.00	-	-	Non-statutory	P
Piano - Steinway Baby Grand								
Standard	Per Hire	Taxable	\$300.00	\$300.00	-	-	Non-statutory	P
Community	Per Hire	Taxable	-	-	-	-	Non-statutory	Z
Piano Tuning	Per Hire	Taxable	Quoted	Quoted	-	-	Non-statutory	P
Projector	Per Hire	Taxable	\$250.00	\$50.00	-\$200.00	(80.0%)	Non-statutory	P
Security (if required)	Per Hire	Taxable	Quoted	Quoted	-	-	Non-statutory	P
Fire warden	Per Hire	Taxable	Quoted	Quoted	-	-	Non-statutory	P
Technician	Per Hire	Taxable	Quoted	Quoted	-	-	Non-statutory	P
Stand alone Art & Craft Room hire								
Standard	Per Hire	Taxable	\$200.00	\$200.00	-	-	Non-statutory	P
Community	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Stand alone Green Room hire								
Standard	Per Hire	Taxable	\$200.00	\$200.00	-	-	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Community	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Stand alone Foyer Hire								
Standard	Per Hire	Taxable	\$200.00	\$200.00	-	-	Non-statutory	P
Community	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Stand alone Supper Room Hire								
Standard	Per Hire	Taxable	\$200.00	\$200.00	-	-	Non-statutory	P
Community	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Ticket Selling Commission								
Standard	Per Ticket	Taxable	\$3.70	\$3.70	-	-	Non-statutory	P
Community	Per Ticket	Taxable	\$3.70	-	-\$3.70	(100.0%)	Non-statutory	Z
All venues - catering tea and coffee	Per Person	Taxable	\$1.00	\$1.00	-	-	Non-statutory	P
Planning								
Request copies of Planning permits	Per Request	Taxable	\$65.00	\$65.00	-	-	Non-statutory	F
Request copies of Endorsed Plans - standard search fee (print fees apply)	Per Request	Taxable	\$65.00	\$65.00	-	-	Non-statutory	F
Reg 6 Fees for Amendment to Planning Scheme								
Stage 1 - For considering a request to amend a planning scheme	Per Application	Non-Taxable	\$3,096.20	\$3,149.70	\$53.50	1.7%	Statutory	R
Stage 2								
For considering up to 10 submissions	Per Application	Non-Taxable	\$15,345.60	\$15,611.10	\$265.50	1.7%	Statutory	R
For considering 11 to 20 submissions	Per Application	Non-Taxable	\$30,661.20	\$31,191.60	\$530.40	1.7%	Statutory	R
For considering in excess of 20 submissions	Per Application	Non-Taxable	\$40,986.80	\$41,695.80	\$709.00	1.7%	Statutory	R
Stage 3 - For adopting the amendment	Per Application	Non-Taxable	\$488.50	\$496.90	\$8.40	1.7%	Statutory	R
Reg 9 Fees for Applications for permits under Section 47								

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Class 1 - Use only	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
To develop land or to use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot if the estimated cost of development is:								
Class 2 - \$10,000 or less	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Class 3 - more than \$10,000 but not more than \$100,000	Per Application	Non-Taxable	\$638.80	\$649.80	\$11.00	1.7%	Statutory	R
Class 4 - more than \$100,000 but not more than \$500,000	Per Application	Non-Taxable	\$1,307.60	\$1,330.20	\$22.60	1.7%	Statutory	R
Class 5 - more than \$500,000 but not more than \$1,000,000	Per Application	Non-Taxable	\$1,412.80	\$1,437.30	\$24.50	1.7%	Statutory	R
Class 6 - more than \$1,000,000 but not more than \$2,000,000	Per Application	Non-Taxable	\$1,518.00	\$1,544.30	\$26.30	1.7%	Statutory	R
VicSmart application if the estimated cost of development is								
Class 7 - \$10,000 or less	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Class 8 - more than \$10,000	Per Application	Non-Taxable	\$435.90	\$443.40	\$7.50	1.7%	Statutory	R
Class 9 - VicSmart application to subdivide or consolidate land	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Class 10 - VicSmart application (other than a class 7, 8 or 9 permit)	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
To develop land (other than for a single dwelling per lot) if the estimated cost of development is:								
Class 11 - less than \$100,000	Per Application	Non-Taxable	\$1,164.80	\$1,185.00	\$20.20	1.7%	Statutory	R
Class 12 - more than \$100,000 and not more than \$1,000,000	Per Application	Non-Taxable	\$1,570.60	\$1,597.80	\$27.20	1.7%	Statutory	R
Class 13 - more than \$1,000,000 and not more than \$5,000,000	Per Application	Non-Taxable	\$3,464.40	\$3,524.30	\$59.90	1.7%	Statutory	R
Class 14 - more than \$5,000,000 and not more than \$15,000,000	Per Application	Non-Taxable	\$8,830.10	\$8,982.90	\$152.80	1.7%	Statutory	R

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Class 15 - more than \$15,000,000 and not more than \$50,000,000	Per Application	Non-Taxable	\$26,039.50	\$26,489.90	\$450.40	1.7%	Statutory	R
Class 16 - more than \$50,000,000*	Per Application	Non-Taxable	\$58,526.80	\$59,539.30	\$1,012.50	1.7%	Statutory	R
Class 17 - To subdivide an existing building	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 18 - To subdivide land into two lots	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 19 - To effect a realignment of a common boundary between lots or consolidate two or more lots	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 20 - All other subdivisions of land (per 100 lots created)	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 21 To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 22 - A permit not otherwise provided for in the regulation	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Reg 11 Fees for Applications to Amend Permits under Section 72								
Class 1 - Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Class 2 - Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Amendment to a class 2, 3, 4, 5 or 6 permit, * if the cost of any additional development permitted by the amendment is:								
Class 3 - \$10,000 or less	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Class 4 - more than \$10,000 but not more than \$100,000	Per Application	Non-Taxable	\$638.80	\$649.80	\$11.00	1.7%	Statutory	R
Class 5 - more than \$100,00 but not more than \$500,000	Per Application	Non-Taxable	\$1,307.60	\$1,330.20	\$22.60	1.7%	Statutory	R
Class 6 - more than \$500,000	Per Application	Non-Taxable	\$1,412.80	\$1,437.30	\$24.50	1.7%	Statutory	R
Amendment to a permit * that is the subject of VicSmart application, if the estimated cost of the additional development is:								
Class 7 - \$10,000 or less	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Class 8 - more than \$10,000	Per Application	Non-Taxable	\$435.90	\$443.40	\$7.50	1.7%	Statutory	R
Class 9 - Amendment to a class 9 permit *	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Class 10 - Amendment to a class 10 permit *	Per Application	Non-Taxable	\$202.90	\$206.40	\$3.50	1.7%	Statutory	R
Amendment to a class 11, 12, 13, 14, 15 or 16 permit * if the estimated cost of the additional development to be permitted by the amendment is:								
Class 11 - \$100,000 or less	Per Application	Non-Taxable	\$1,164.80	\$1,185.00	\$20.20	1.7%	Statutory	R
Class 12 - more than \$100,000 but not more than \$1,000,000	Per Application	Non-Taxable	\$1,570.60	\$1,597.80	\$27.20	1.7%	Statutory	R

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Class 13 - more than \$1,000,000	Per Application	Non-Taxable	\$3,464.40	\$3,524.30	\$59.90	1.7%	Statutory	R
Class 14 - Amendment to a class 17 permit *	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 15 - Amendment to a class 18 permit *	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 16 - Amendment to a class 19 permit *	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 17 - Amendment to a class 20 permit * (per 100 lots created)	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 18 - Amendment to a class 21 permit *	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
Class 19 - Amendment to a class 22 permit	Per Application	Non-Taxable	\$1,337.70	\$1,360.80	\$23.10	1.7%	Statutory	R
* Refer to Reg 9 Fees to see the relevant Class of permit								
Reg 15 For a Certificate of Compliance	Per Application	Non-Taxable	\$330.70	\$336.40	\$5.70	1.7%	Statutory	R
Reg 16 For an agreement to a proposal to amend or end an agreement under section 173	Per Application	Non-Taxable	\$668.80	\$680.40	\$11.60	1.7%	Statutory	R
Reg 18 Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal Council.	Per Application	Non-Taxable	\$330.70	\$336.40	\$5.70	1.7%	Statutory	R
Subdivision Fees								
Reg 6 For Certification of a Plan of Subdivision	Per Application	Non-Taxable	\$177.40	\$180.40	\$3.00	1.7%	Statutory	R
Reg 7 Alteration of plan under section 10(2) of the Act	Per Application	Non-Taxable	\$112.70	\$114.70	\$2.00	1.8%	Statutory	R
Reg 8 Amendment of certified plan under section 11(1) of the Act	Per Application	Non-Taxable	\$142.80	\$145.30	\$2.50	1.8%	Statutory	R

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Public Open Space Valuation	Per Application	Taxable	\$500.00	\$500.00	-	-	Non-statutory	F
Statement of Compliance Final Inspection	Per Application	Taxable	\$260.00	\$260.00	-	-	Non-statutory	P
Advertising of Planning Application - letters only	Per Application	Taxable	\$100.00	\$100.00	-	-	Non-statutory	F
Advertising of Planning Application - letters and signs	Per Application	Taxable	\$300.00	\$300.00	-	-	Non-statutory	F
Extension of Time - 1st Request	Per Application	Taxable	\$220.00	\$220.00	-	-	Non-statutory	P
Extension of Time - 2nd Request	Per Application	Taxable	\$440.00	\$440.00	-	-	Non-statutory	P
Extension of Time - 3rd Request	Per Application	Taxable	\$650.00	\$650.00	-	-	Non-statutory	P
Secondary Consent	Per Application	Taxable	\$200.00	\$200.00	-	-	Non-statutory	P
Environmental Health								
Septic Tank Application Fees								
Construct, install or alter - up to 8.2 hours assessment	Per Application	Non-Taxable	\$430.00	\$747.40	\$317.40	73.8%	Statutory	R
Construct, install or alter - addition hours or part thereof	Per hour or part	Non-Taxable	New	\$93.60	\$93.60	100.0%	Statutory	R
Construct, install or alter - Maximum fee		Non-Taxable	New	\$2,070.70	\$2,070.70	100.0%	Statutory	R
Minor Alteration	Per Application	Non-Taxable	\$265.00	\$569.60	\$304.60	114.9%	Statutory	R
Transfer	Per Application	Non-Taxable	\$170.00	\$151.80	-\$18.20	(10.7%)	Statutory	R
Amend permit	Per Amendment	Non-Taxable	New	\$158.70	\$158.70	100.0%	Statutory	R
Exemption - up to 2.6 hours assessment	Per application	Non-Taxable	New	\$224.30	\$224.30	100.0%	Statutory	R
Exemption - additional hours or part thereof	Per hour or part	Non-Taxable	New	\$90.80	\$90.80	100.0%	Statutory	R
Exemption - Maximum fee		Non-Taxable	New	\$939.00	\$939.00	100.0%	Statutory	R
Renewal of septic tank application	Per Application	Non-Taxable	New	\$127.10	\$127.10	100.0%	Statutory	R

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Food Act Fixed Premises Registrations								
Class 1 - Food premises that predominantly handle potentially hazardous food that is served to vulnerable groups	Per Application	Non-Taxable	\$500.00	\$513.00	\$13.00	2.6%	Non-statutory	F
Class 2 - Food premises handling any potentially hazardous unpackaged foods	Per Application	Non-Taxable	\$420.00	\$431.00	\$11.00	2.6%	Non-statutory	F
Class 2 Community Group - Class 2 Premises, where the premises is primarily a community group or not for profit organisation	Per Application	Non-Taxable	\$195.00	\$200.00	\$5.00	2.6%	Non-statutory	F
Class 3a - Accommodation getaway premises preparing and or cooking of potentially hazardous foods which are served to guests for immediate consumption. A home based premises preparing or cooking of potentially hazardous foods using hot fill process ie. chutney, relish, salsa, tomato sauce	Per Application	Non-Taxable	New	\$370.00	\$370.00	100.0%	Non-statutory	F
Class 3 - Food premises handling unpackaged low risk foods or selling potentially hazardous pre-packaged foods	Per Application	Non-Taxable	\$300.00	\$308.00	\$8.00	2.7%	Non-statutory	F
Class 3 Community Group - Class 3 Premises, where the premises is primarily a community group or not for profit organisation	Per Application	Non-Taxable	\$140.00	\$143.00	\$3.00	2.1%	Non-statutory	F
Class 4 Food premises handling pre-packaged low risk foods	Per Application	Non-Taxable	-	-	-	-	Non-statutory	Z
Streatrader Registration								
Class 2c - Community Group - Streatrader per event	Per Application	Non-Taxable	\$30.00	\$31.00	\$1.00	3.3%	Non-statutory	F
Class 2 & 3 - Temporary Stall (Fixed Premises as well as Streatrader) Annual fee	Per Application	Non-Taxable	\$85.00	\$87.00	\$2.00	2.4%	Non-statutory	F
Class 2 - Streatrader - Community Group Temporary/Mobile	Per Application	Non-Taxable	\$165.00	\$169.00	\$4.00	2.4%	Non-statutory	F
Class 3 - Streatrader - Community Group Temporary/Mobile	Per Application	Non-Taxable	New	\$105.00	\$105.00	100.0%	Non-statutory	F
Class 2 - Streatrader - Temporary/Mobile	Per Application	Non-Taxable	\$260.00	\$267.00	\$7.00	2.7%	Non-statutory	F

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Class 3 - Streatrader - Temporary/Mobile	Per Application	Non-Taxable	\$190.00	\$195.00	\$5.00	2.6%	Non-statutory	F
Class 4 - Streatrader - Mobile	Per Application	Non-Taxable	-	-	-	-	Non-statutory	Z
Requested Inspection and Report on a Premises	Per Application	Taxable	50% of Relevant Registration Fee	50% of Relevant Registration Fee	-	-	Non-statutory	F
Urgent Requested Inspection and Report on a Premises (less than 7 days notice)	Per Application	Taxable	\$400.00	\$410.00	\$10.00	2.5%	Non-statutory	F
Initial Registration of New Premises	Per Application	Non-Taxable	Additional 50% of Relevant Registration Fee	Additional 50% of Relevant Registration Fee	-	-	Non-statutory	F
Late Payment Fee	Per Application	Non-Taxable	50% of Relevant Registration Fee	50% of Relevant Registration Fee	-	-	Non-statutory	F
Additional Fee for inspection due to non compliance	Per Application	Non-Taxable	\$240.00	\$246.00	\$6.00	2.5%	Non-statutory	F
Additional Fee for Sampling non compliance	Per Application	Non-Taxable	At Cost + 40%	At Cost + 40%	-	-	Non-statutory	F
Health Act Registrations								
Prescribed Accommodation	Per Application	Non-Taxable	\$420.00	\$431.00	\$11.00	2.6%	Non-statutory	F
Tattooist/ Ear Piercing/ Beauty & Physical Therapies/ Barbers/ Electrolysis	Per Application	Non-Taxable	\$335.00	\$343.00	\$8.00	2.4%	Non-statutory	F
Hairdresser/ Physical Therapies	Per Application		\$170.00	\$174.00	\$4.00	2.4%	Non-statutory	F
Mobile/ Part Time/ Low Risk	Per Application	Non-Taxable	\$170.00	\$174.00	\$4.00	2.4%	Non-statutory	F

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Private Caravan Park	Per Application	Non-Taxable	As Prescribed in the Residential Tenancies (Caravan Parks) Regulations 2010	As Prescribed in the Residential Tenancies (Caravan Parks) Regulations 2010	-	-	Statutory	R
Archive Search of Documents & copy of plans/permits	Per Application	Taxable	Minimum \$65.00 plus printing	Minimum \$65.00 plus printing	-	-	Non-statutory	F
Building								
Building Permit Application Fees								
Item 1 Class 1B & 2-9								
Residential & Commercial works other than Class 1A								
Up to \$50,000	Per Application	Taxable	\$1,500.00	\$1,500.00	-	-	Non-statutory	F
\$50,001 to \$100,000	Per Application	Taxable	\$2,000.00	\$2,000.00	-	-	Non-statutory	F
\$100,001 to \$150,000	Per Application	Taxable	\$3,000.00	\$3,000.00	-	-	Non-statutory	F
\$150,001 to \$200,000	Per Application	Taxable	\$4,000.00	\$4,000.00	-	-	Non-statutory	F
> \$200,000	Per Application	Taxable	\$5,000.00	\$5,000.00	-	-	Non-statutory	F
Item 2 Class 1A								
All Dwellings - Single Detached Houses or attached Multi-Units Development								
Up to \$100,000	Per Application	Taxable	\$2,000.00	\$2,000.00	-	-	Non-statutory	F
\$100,001 to \$150,000	Per Application	Taxable	\$3,000.00	\$3,000.00	-	-	Non-statutory	F
\$150,001 to \$200,000	Per Application	Taxable	\$4,000.00	\$4,000.00	-	-	Non-statutory	F

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
\$200,001 to \$250,000	Per Application	Taxable	\$5,000.00	\$5,000.00	-	-	Non-statutory	F
\$250,001 to \$300,000	Per Application	Taxable	\$5,500.00	\$5,500.00	-	-	Non-statutory	F
> \$300,000	Per Application	Taxable	Large Projects Negotiable	Large Projects Negotiable	-	-	Non-statutory	F
Item 3 Class 1A Dwellings - Extensions/ Alterations (including Demolitions)								
Up to \$10,000	Per Application	Taxable	\$1,500.00	\$1,500.00	-	-	Non-statutory	F
\$10,001 to \$20,000	Per Application	Taxable	\$2,000.00	\$2,000.00	-	-	Non-statutory	F
\$20,001 to \$50,000	Per Application	Taxable	\$3,000.00	\$3,000.00	-	-	Non-statutory	F
\$50,001 to \$100,000	Per Application	Taxable	\$4,000.00	\$4,000.00	-	-	Non-statutory	F
\$100,001 to \$150,001	Per Application	Taxable	\$5,000.00	\$5,000.00	-	-	Non-statutory	F
> \$150,000	Per Application	Taxable	\$5,500.00	\$5,500.00	-	-	Non-statutory	F
Item 4 Class 1A Dwellings - Internal Alterations/ Minor Works								
Up to \$10,000	Per Application	Taxable	\$1,500.00	\$1,500.00	-	-	Non-statutory	F
\$10,001 to \$20,000	Per Application	Taxable	\$2,000.00	\$2,000.00	-	-	Non-statutory	F
\$20,001 to \$50,000	Per Application	Taxable	\$3,000.00	\$3,000.00	-	-	Non-statutory	F
\$50,001 to \$100,000	Per Application	Taxable	\$4,000.00	\$4,000.00	-	-	Non-statutory	F
> \$100,000	Per Application	Taxable	\$5,000.00	\$5,000.00	-	-	Non-statutory	F
Item 5 Class 10A/10B Minor Works - Garages, Carports, Pools, Fences, etc								
Up to \$5,000	Per Application	Taxable	\$1,500.00	\$1,500.00	-	-	Non-statutory	F
\$5,001 to \$10,000	Per Application	Taxable	\$2,000.00	\$2,000.00	-	-	Non-statutory	F

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
\$10,001 to \$20,000	Per Application	Taxable	\$3,000.00	\$3,000.00	-	-	Non-statutory	F
\$20,001 to \$50,000	Per Application	Taxable	\$4,000.00	\$4,000.00	-	-	Non-statutory	F
\$50,001 to \$100,000	Per Application	Taxable	\$5,000.00	\$5,000.00	-	-	Non-statutory	F
> \$100,000	Per Application	Taxable	\$5,500.00	\$5,500.00	-	-	Non-statutory	F
Item 7 Sundry Any Additional Inspections								
Domestic	Per Application	Taxable	\$300 on set days, \$500 for special requests	\$300 on set days, \$500 for special requests	-	-	Non-statutory	F
Commercial	Per Application	Taxable	\$300 on set days, \$500 for special requests	\$300 on set days, \$500 for special requests	-	-	Non-statutory	F
Pools and spas registration & compliance								
Registration fees	Per Application	Non -Taxable	\$30.00	\$32.90	\$2.90	9.7%	Statutory	R
Search fee	Per Application	Non -Taxable	\$47.20	\$48.80	\$1.60	3.4%	Statutory	R
Lodgement of certificate for pool barrier compliance	Per Application	Non -Taxable	\$20.00	\$21.10	\$1.10	5.5%	Statutory	R
Lodgement of certificate for pool barrier non-compliance	Per Application	Non -Taxable	\$385.00	\$397.50	\$12.50	3.2%	Statutory	R
Regulation 45(1) Lodgement Fees under section 30 of the Act and clause 1(d) of Schedule 2 to the Act	Per Application	Non -Taxable	\$123.70	\$125.80	\$2.10	1.7%	Statutory	R
Building Certificate Fees	Per Application	Non -Taxable	\$47.90	\$48.80	\$0.90	1.9%	Statutory	R
Regulation 52 Fees for Requests for Information under Regulation 51(1), 51(2) or 51(3) of the Regulations	Per Application	Non -Taxable	\$47.90	\$48.80	\$0.90	1.9%	Statutory	R

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Additional Building Fees								
Regulation 36 - Maximum Fee for Report and Consent	Per Application	Non -Taxable	\$86.40	\$87.90	\$1.50	1.7%	Statutory	R
(1) Under section 29A of the Act								
(2) Permit referred under Parts 5, 6 or 10 or under Regulation 132(1) or 134(2)	Per Application	Non -Taxable	\$294.70	\$299.80	\$5.10	1.7%	Statutory	R
(3) Permit referred under regulation 116(4)	Per Application	Non -Taxable	\$299.10	\$304.30	\$5.20	1.7%	Statutory	R
(4) Permit referred under regulation 133(2) (Legal Point of Discharge)	Per Application	Non -Taxable	\$146.80	\$149.40	\$2.60	1.8%	Statutory	R
Amendment and/or extension of Building Permits, Amendment of Approved Plans	Per Application	Taxable	\$250.00	\$250.00	-	-	Non-statutory	F
Building Notice - Administration Fee	Per Application	Taxable	min \$250 + double building permit fee if applicable	min \$250 + double building permit fee if applicable	-	-	Non-statutory	F
Building Order - Administration Fee	Per Application	Taxable	min \$250 + double building permit fee if applicable	min \$250 + double building permit fee if applicable	-	-	Non-statutory	F
Temporary Structure Siting Approval	Per Application	Taxable	\$400.00	\$400.00	-	-	Non-statutory	F
Temporary Structure Siting Approval - Community Activity	Per Application	Taxable	\$250.00	\$250.00	-	-	Non-statutory	F
Places of Public Entertainment Occupancy Permit								
Low Risk	Per Application	Taxable	\$370.00	\$370.00	-	-	Non-statutory	F
Medium Risk	Per Application	Taxable	\$1,270.00	\$1,270.00	-	-	Non-statutory	F
High Risk	Per Application	Taxable	\$2,500.00	\$2,500.00	-	-	Non-statutory	F
Provide Copy of Building Permit or Occupancy Permit (with owners consent)	Per Permit	Taxable	\$65.00	\$65.00	-	-	Non-statutory	F
Provide Copy of Building Permit including plans (with owners consent)	Per Permit	Taxable	\$65.00	\$65.00	-	-	Non-statutory	F

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Additional Inspection Fee – eg. for non-compliance	Per Application	Taxable	\$300 on set days, \$500 for special requests	\$300 on set days, \$500 for special requests	-	-	Non-statutory	F
Additional Inspection Fee - Lapsed Permits	Per Application	Taxable	\$300 on set days, \$500 for special requests	\$300 on set days, \$500 for special requests	-	-	Non-statutory	F
Essential Services Determination Report	Per Application	Taxable	\$300 on set days, \$500 for special requests	\$300 on set days, \$500 for special requests	-	-	Non-statutory	F
Reports other	Per Hour	Taxable	\$150.00	\$150.00	-	-	Non-statutory	F
Request for Building Permits / Occupancy Certificate or Plans	Per Permit	Taxable	\$65.00	\$65.00	-	-	Non-statutory	F
Administration Fee (Change to a Permit Application)	Per Application	Taxable	25% of current fee	25% of current fee	-	-	Non-statutory	F
Maternal & Child Health								
Immunisation Charges	Per Item	Non -Taxable	\$26.00	\$26.00	-	-	Non-statutory	F
Waste Management								
Transfer Station Charges								
Airconditioners, Refrigerators, Freezers - Ararat and Lake Bolac only	Per Item	Taxable	Free if de-gassed	Free if de-gassed	-	-	Non-statutory	P
Aluminium, brass, copper, steel, scrap metals	Per Item	Taxable	Free	Free	-	-	Non-statutory	Z
Batteries (lead acid vehicle batteries)	Per Item	Taxable	Free	Free	-	-	Non-statutory	Z
Chemical containers (drumMUSTER) triple rinse or pressure wash, dry, no lids	Per Item	Taxable	Free	Free	-	-	Non-statutory	Z
Oil (waste automotive oil domestic quantities only)	Per Item (max 20L)	Taxable	\$5.00	\$5.00	-	-	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Other recyclables (mixed/commingled): Cans, cardboard, glass bottles, drink cartons, paper, milk containers, plastics numbered 1-7	Per Load (240L bin or max 3m³)	Taxable	\$5.00-\$10.00	\$5.00-\$10.00	-	-	Non-statutory	P
Building or commercial waste	Per Cubic Metre (max 3m³)	Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
Concrete/bricks (uncontaminated) - Ararat only.	Per Cubic Metre (max 3m³)	Taxable	\$30.00	\$30.00	-	-	Non-statutory	P
E-Waste per item (Eg. TVs, DVDs, PCs, printers) Ararat only	Per Item or Small Bag of Mixed Items	Taxable	\$10.00	\$10.00	-	-	Non-statutory	P
Photocopiers	Per Item	Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
Gas bottles	Per Item	Taxable	\$5.00	\$5.00	-	-	Non-statutory	P
General waste (household/domestic and contaminated green waste):								
120 Litre Bin	Per Load	Taxable	\$5.00	\$5.00	-	-	Non-statutory	P
240 Litre bin	Per Load	Taxable	\$8.00	\$8.00	-	-	Non-statutory	P
Car boot load	Per Load	Taxable	\$15.00	\$15.00	-	-	Non-statutory	P
Single axle trailer / utility	Per Load	Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Tandem axle trailer	Per Load	Taxable	\$30.00	\$30.00	-	-	Non-statutory	P
Truck load	Per Cubic Metre (max 3m³)	Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
Green waste (uncontaminated):								
Minimum load / car boot	Per Load	Taxable	\$10.00	\$10.00	-	-	Non-statutory	P
Single axle trailer / utility	Per Load	Taxable	\$15.00	\$15.00	-	-	Non-statutory	P
Tandem axle trailer	Per Load	Taxable	\$18.00	\$18.00	-	-	Non-statutory	P
Truck load	Per Cubic Metre	Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Mattresses:								
Single mattress or smaller	Per Item	Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Double / queen / king	Per Item	Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
Tyres (not taken in commercial quantities, add \$3.00 per tyre if on rim):								

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Motor cycle	Per Item	Taxable	\$6.00	\$6.00	-	-	Non-statutory	P
Cars	Per Item	Taxable	\$12.00	\$12.00	-	-	Non-statutory	P
Light truck	Per Item	Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Heavy truck	Per Item	Taxable	\$35.00	\$35.00	-	-	Non-statutory	P
Super single	Per Item	Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
Small tractor / grader (up to 1m diameter)	Per Item	Taxable	\$85.00	\$85.00	-	-	Non-statutory	P
Large tractor (more than 1m diameter)	Per Item	Taxable	\$170.00	\$170.00	-	-	Non-statutory	P
Earth movers (# obtain price from site staff-dependant on tyre size).	Per Item	Taxable	#	#	-	-	Non-statutory	P
Community Safety (Local Laws)								
State Government Animal Levy (included in Registrations)								
Dog	Per Animal	Non-Taxable	\$4.16	\$4.16	-	-	Statutory	R
Cat	Per Animal	Non-Taxable	\$4.16	\$4.16	-	-	Statutory	R
Dog Registrations								
Dogs (within category of reduced fee - prescribed by Act)	Per Animal	Non-Taxable	\$40.00	\$40.00	-	-	Non-statutory	P
with Pensioner Concession	Per Animal	Non-Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Dogs full fee	Per Animal	Non-Taxable	\$125.00	\$125.00	-	-	Non-statutory	P
with Pensioner Concession	Per Animal	Non-Taxable	\$62.50	\$62.50	-	-	Non-statutory	P
Restricted breed/declared menacing/dangerous	Per Animal	Non-Taxable	\$200.00	\$200.00	-	-	Non-statutory	P
Cat Registrations								
Cats (within category of reduced fee - prescribed by Act)	Per Animal	Non-Taxable	\$35.00	\$35.00	-	-	Non-statutory	P
with Pensioner Concession	Per Animal	Non-Taxable	\$17.50	\$17.50	-	-	Non-statutory	P
Cats full fee	Per Animal	Non-Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
with Pensioner Concession	Per Animal	Non-Taxable	\$50.00	\$50.00	-	-	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Domestic Animal Business Registrations	Per Business	Non-Taxable	\$275.00	\$275.00	-	-	Non-statutory	P
Registered Community Foster Care Network Registration	Per Person	Non-Taxable	\$15.00	\$15.00	-	-	Non-statutory	P
Pound Fees	Per Animal	Non-Taxable	\$128 first day, plus \$36.00 for each additional day	\$128 first day, plus \$36.00 for each additional day	-	-	Non-statutory	F
Replacement dog/cat registration tags	Per Tag	Non-Taxable	\$15.00	\$15.00	-	-	Non-statutory	F
Parking Fines	Per Infringement	Non-Taxable	\$80.00	\$80.00	-	-	Non-statutory	P
Local Laws Permit Fees, Charges and Bonds Schedule 10								
GLL.26, Fires in the open air - residential	Per Permit	Non-Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
GLL.27, Burn offensive materials	Per Permit	Non-Taxable	\$150.00	\$150.00	-	-	Non-statutory	P
GLL.28, Use of vehicles and recreation vehicles	Per Permit	Non-Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
Bond if required to protect Council asset (refundable)	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.29, Advertising, bill posting Council asset	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.30, Noise in a public place	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
GLL.32, Camping on Council land	Per Permit	Non-Taxable	\$75.00	\$75.00	-	-	Non-statutory	P
GLL.32(3), Camp on private land longer than specified	Per Permit	Non-Taxable	\$75.00	\$75.00	-	-	Non-statutory	P
GLL.33, Temporary dwellings	Per Permit	Non-Taxable	\$125.00	\$125.00	-	-	Non-statutory	P
GLL.34, Circuses, carnival and festivals	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.35, Keeping animals – residential - per year or for life of animal or time kept at property	Per Permit	Non-Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
GLL.38, Graze animals on Council land	Per Permit	Non-Taxable	\$250.00	\$250.00	-	-	Non-statutory	P
GLL.50, Drainage tapping – dependant on works required	Per Permit	Non-Taxable	\$60.00	\$60.00	-	-	Non-statutory	P
	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
GLL.56, Consumption and possession of liquor Municipal. Reserves	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.62, Vehicle crossings	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
Bond if required to protect/reinstate asset (refundable)	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.70, Collections on roads	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
Registered charities, religious or not for profit groups	Per Permit	Non-Taxable	-	-	-	-	Non-statutory	Z
GLL.71, Placing "A" frame or advertising sign	Per Permit	Non-Taxable	\$60.00	\$60.00	-	-	Non-statutory	P
GLL.73, Roadside trading	Per Permit	Non-Taxable	\$130.00	\$130.00	-	-	Non-statutory	P
GLL.76, (71),76) Locating goods for sale or	Per Permit	Non-Taxable	\$60.00	\$60.00	-	-	Non-statutory	P
Locating goods and "A" frame sign	Per Permit	Non-Taxable	\$60.00	\$60.00	-	-	Non-statutory	P
GLL.77, Outdoor eating facilities - 3 tables & 12 chairs	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
plus extra table	Per Permit	Non-Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
plus place	Per Permit	Non-Taxable	\$35.00	\$35.00	-	-	Non-statutory	P
menu board	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
GLL.79, Place rubbish container or skip bin - limit 14 days	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
each	Per Permit	Non-Taxable	\$30.00	\$30.00	-	-	Non-statutory	P
subsequent 7 days	Per Permit	Non-Taxable	\$65.00	\$65.00	-	-	Non-statutory	P
GLL.80, Road occupation for works	Per Permit	Non-Taxable	\$65.00	\$65.00	-	-	Non-statutory	P
Bond if required to protect/reinstate assets (refundable)	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.81, Road cropping or planting	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
GLL.85, Street parties, street festivals and processions	Per Permit	Non-Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
GLL.86, Busking and street entertainment	Per Permit	Non-Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
GLL.87, Droving or movement of livestock	Per Permit	Non-Taxable	\$80.00	\$80.00	-	-	Non-statutory	P
Bond if required to protect/reinstate Council asset (refund)	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P
GLL.89, Heavy vehicle parking in residential zones	Per Permit	Non-Taxable	\$150.00	\$150.00	-	-	Non-statutory	P
GLL.90, Asset protection permit	Per Permit	Non-Taxable	\$125.00	\$125.00	-	-	Non-statutory	P
Bond if required to protect/reinstate asset (refundable)	Per Permit	Non-Taxable	as determined	as determined	-	-	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Fire Prevention Notice Contractor appointment administration fee	Per Notice	Taxable	\$175.00	\$175.00	-	-	Non-statutory	P
Schedule 13 Permit to Burn	Per Application	Non-Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Alexandra Oval Reserve								
Ground Hire - Not for profit (Full Day Rate)	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Ground Hire - Not for profit (Training Session) (2 Hrs)	Per Hire	Taxable	\$34.00	\$34.00	-	-	Non-statutory	P
Ground Hire - Not for profit (Pre Season Training Session) (2 Hrs)	Per Hire	Taxable	\$34.00	\$34.00	-	-	Non-statutory	P
Commercial Group - more than 4 hrs	Per Hire	Taxable	\$235.00	\$235.00	-	-	Non-statutory	P
Commercial Group - half day rate	Per Hire	Taxable	\$130.00	\$130.00	-	-	Non-statutory	P
Football Finals	Per Hire	Taxable	\$150.00	\$150.00	-	-	Non-statutory	P
Netball Courts - Not for profit (Day Rate)	Per Hire	Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
Netball Courts - Not for profit (Training Session) (2 Hrs)	Per Hire	Taxable	\$15.00	\$15.00	-	-	Non-statutory	P
Netball Courts - Not for profit (Pre Season Training Session) (2 Hrs)	Per Hire	Taxable	\$15.00	\$15.00	-	-	Non-statutory	P
Junior Clinics (SSA Provider)	Per Hire	Taxable	\$15.00	\$15.00	-	-	Non-statutory	P
Group Fitness (2 Hrs)	Per Hire	Taxable	\$40.00	\$40.00	-	-	Non-statutory	P
School groups(ARC Only)	Per Hire	Taxable	50% discount	50% discount	-	-	Non-statutory	P
Seasonal User Agreement (6 months)	Per Hire	Taxable	\$7,144.08	\$7,144.08	-	-	Non-statutory	P
Lights towers (Casual User - per hour)								
1 x tower	Per Hour	Taxable	\$14.00	\$14.00	-	-	Non-statutory	P
2 x towers	Per Hour	Taxable	\$25.00	\$25.00	-	-	Non-statutory	P
4 x towers	Per Hour	Taxable	\$40.00	\$40.00	-	-	Non-statutory	P
6 x towers	Per Hour	Taxable	\$65.00	\$65.00	-	-	Non-statutory	P
Change rooms (Fiscalini pavilion)								

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Training Session - half day up to four hours	Per Hire	Taxable	\$40.00	\$40.00	-	-	Non-statutory	P
Full day more than four hours	Per Hour	Taxable	\$70.00	\$70.00	-	-	Non-statutory	P
Junior Clinics (SSA Provider)	Per Hire	Taxable	\$20.00	\$20.00	-	-	Non-statutory	P
Group Fitness	Per Hire	Taxable	\$30.00	\$30.00	-	-	Non-statutory	P
Pre/post event inspection service	Per Hire	Taxable	\$50.00	\$50.00	-	-	Non-statutory	P
Canteen	Per Hire	Taxable	\$35.00	\$35.00	-	-	Non-statutory	P
Function Centre								
Community not for profit Local								
Day	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Evening	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Commercial / Private								
Day	Per Hire	Taxable	\$400.00	\$400.00	-	-	Non-statutory	P
Evening	Per Hire	Taxable	\$400.00	\$400.00	-	-	Non-statutory	P
Meeting Room								
Casual Community not for profit non local	Per Hire	Taxable	\$40.00	\$40.00	-	-	Non-statutory	P
Commercial/Private	Per Hire	Taxable	\$100.00	\$100.00	-	-	Non-statutory	P
Asset Management								
Road Discontinuance Fee	Per Application	Taxable	\$750.00	\$750.00	-	-	Non-statutory	P
Work Within Municipal Road Reserves								
Works within carriageway or pathway >50km/h (statutory)*	Per Application	Non-Taxable	\$647.80	\$659.00	\$11.20	1.7%	Statutory	R
Works within carriageway or pathway >50km/h (council)	Per Application	Non-Taxable	\$478.70	\$494.30	\$15.60	3.3%	Non-statutory	P
Works within carriageway or pathway ≤ 50km/h (statutory)*	Per Application	Non-Taxable	\$353.20	\$359.30	\$6.10	1.7%	Statutory	R
Works within carriageway or pathway ≤ 50km/h (council)	Per Application	Non-Taxable	\$261.00	\$269.50	\$8.50	3.3%	Non-statutory	P

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Minor works within carriageway or pathway >50km/h (statutory)*	Per Application	Non-Taxable	\$139.80	\$142.20	\$2.40	1.7%	Statutory	R
Minor works within carriageway or pathway >50km/h (council)	Per Application	Non-Taxable	\$103.30	\$106.70	\$3.40	3.3%	Non-statutory	P
Minor works within carriageway or pathway ≤50km/h (statutory)*	Per Application	Non-Taxable	\$139.80	\$142.20	\$2.40	1.7%	Statutory	R
Minor works within carriageway or pathway ≤50km/h(council)	Per Application	Non-Taxable	\$103.30	\$106.70	\$3.40	3.3%	Non-statutory	P
Works within the verge > 50km/h (statutory)*	Per Application	Non-Taxable	\$353.20	\$359.30	\$6.10	1.7%	Statutory	R
Works within the verge > 50km/h (council)	Per Application	Non-Taxable	\$261.00	\$269.50	\$8.50	3.3%	Non-statutory	P
Works within the verge ≤ 50km/h (statutory)*	Per Application	Non-Taxable	\$90.20	\$91.70	\$1.50	1.7%	Statutory	R
Works within the verge ≤ 50km/h (council)	Per Application	Non-Taxable	\$66.70	\$68.80	\$2.10	3.1%	Non-statutory	P
Minor works within the verge > 50km/h (statutory)*	Per Application	Non-Taxable	\$90.20	\$91.70	\$1.50	1.7%	Statutory	R
Minor works within the verge > 50km/h (council)	Per Application	Non-Taxable	\$66.70	\$68.80	\$2.10	3.1%	Non-statutory	P
Minor works within the verge ≤ 50km/h (statutory)*	Per Application	Non-Taxable	\$90.20	\$91.70	\$1.50	1.7%	Statutory	R
Minor works within the verge ≤ 50km/h (council)	Per Application	Non-Taxable	\$66.70	\$68.80	\$2.10	3.1%	Non-statutory	P
*Statutory fees apply if council conditions are not met								
Ararat Fitness Centre								
Casual Visit								
Adult Swim	Per User	Taxable	\$5.50	\$6.00	\$0.50	9.1%	Non-statutory	M
Teen/Concession	Per User	Taxable	\$5.00	\$5.00	-	-	Non-statutory	M
Child Swim	Per User	Taxable	\$4.00	\$4.50	\$0.50	12.5%	Non-statutory	M
Family Swim	Per User	Taxable	\$16.00	\$16.00	-	-	Non-statutory	M
Sauna & Spa	Per User	Taxable	\$5.00	\$5.00	-	-	Non-statutory	M
Sauna & Spa Concession	Per User	Taxable	\$4.50	\$4.50	-	-	Non-statutory	M
Group Fitness - Wet Area	Per User	Taxable	\$13.00	\$13.00	-	-	Non-statutory	M

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Group Fitness - Wet Area Concession	Per User	Taxable	\$8.00	\$8.00	-	-	Non-statutory	M
Group Fitness - Gym	Per User	Taxable	\$13.00	\$13.00	-	-	Non-statutory	M
Group Fitness - Gym Concession	Per User	Taxable	\$11.00	\$11.00	-	-	Non-statutory	M
Full Centre Prepaid								
Advance Fitness 12 month	Per User	Taxable	\$830.00	\$830.00	-	-	Non-statutory	M
Advance Fitness 12 months Teen/Concession	Per User	Taxable	\$730.00	\$730.00	-	-	Non-statutory	M
Advance Fitness 6 months	Per User	Taxable	\$415.00	\$415.00	-	-	Non-statutory	M
Advance Fitness 6 months Teen/Concession	Per User	Taxable	\$365.00	\$365.00	-	-	Non-statutory	M
Advance Fitness 3 months Teen/Concession	Per User	Taxable	\$208.00	\$208.00	-	-	Non-statutory	M
Advance Fitness 3 months Teen/Concession	Per User	Taxable	\$183.00	\$183.00	-	-	Non-statutory	M
Advance Fitness 1 month	Per User	Taxable	\$68.00	\$68.00	-	-	Non-statutory	M
Advance Fitness 1 month Concession	Per User	Taxable	\$60.00	\$60.00	-	-	Non-statutory	M
Full Centre Direct Debit								
Adult	Per User	Taxable	\$17.00	\$17.50	\$0.50	2.9%	Non-statutory	M
Teen/Concession	Per User	Taxable	\$15.00	\$15.00	-	-	Non-statutory	M
Family	Per User	Taxable	\$43.00	\$45.00	\$2.00	4.7%	Non-statutory	M
Family Concession	Per User	Taxable	\$37.00	\$39.00	\$2.00	5.4%	Non-statutory	M
Joining Fee	Per User	Taxable	-	-	-	-	Non-statutory	M
Aquatic Only or Gym Only Prepaid								
Aquatic Only or Gym Only 12 month	Per User	Taxable	\$450.00	\$450.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 12 month Teen/Concession	Per User	Taxable	\$225.00	\$225.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 6 month	Per User	Taxable	\$203.00	\$203.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 6 month Teen/Concession	Per User	Taxable	\$113.00	\$113.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 3 month	Per User	Taxable	\$101.00	\$101.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 3 month Teen/Concession	Per User	Taxable	\$37.00	\$37.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 1 month	Per User	Taxable	\$37.00	\$37.00	-	-	Non-statutory	M
Aquatic Only or Gym Only 1 month Teen/Concession	Per User	Taxable	\$34.00	\$34.00	-	-	Non-statutory	M
Aquatic Only or Gym Only Lessons term	Per User	Taxable	\$125.00	\$125.00	-	-	Non-statutory	M

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Aquatic Only or Gym Only Direct Debit								
Aquatic Only or Gym Only Direct Debit	Per User	Taxable	\$12.00	\$12.00	-	-	Non-statutory	M
Aquatic Only or Gym Only Direct Debit Teen/Concession	Per User	Taxable	\$11.00	\$11.00	-	-	Non-statutory	M
Swim Lesson Direct Debit	Per User	Taxable	\$12.50	\$12.50	-	-	Non-statutory	M
10 Visit Pass								
Adult Swim	Per User	Taxable	\$50.00	\$55.00	\$5.00	10.0%	Non-statutory	M
Adult Swim Concession	Per User	Taxable	\$45.00	\$45.00	-	-	Non-statutory	M
Child Swim	Per User	Taxable	\$36.00	\$40.00	\$4.00	11.1%	Non-statutory	M
Family Swim	Per User	Taxable	\$145.00	\$145.00	-	-	Non-statutory	M
Spa and Sauna	Per User	Taxable	\$45.00	\$45.00	-	-	Non-statutory	M
Spa and Sauna Concession	Per User	Taxable	\$41.00	\$41.00	-	-	Non-statutory	M
Group Fitness - Wet Area	Per User	Taxable	\$120.00	\$120.00	-	-	Non-statutory	M
Group Fitness - Wet Area Concession	Per User	Taxable	\$72.00	\$72.00	-	-	Non-statutory	M
Group Fitness - Gym	Per User	Taxable	\$120.00	\$120.00	-	-	Non-statutory	M
Group Fitness - Gym Concession	Per User	Taxable	\$72.00	\$72.00	-	-	Non-statutory	M
Outdoor Pools Season Pass								
Adult	Per User	Taxable	\$90.00	\$90.00	-	-	Non-statutory	M
Child	Per User	Taxable	\$60.00	\$60.00	-	-	Non-statutory	M
Family	Per User	Taxable	\$100.00	\$150.00	\$50.00	50.0%	Non-statutory	M
Outdoor Pool Casual								
Adult	Per User	Taxable	\$4.00	\$5.00	\$1.00	25.0%	Non-statutory	M
Child	Per User	Taxable	\$3.00	\$4.00	\$1.00	33.3%	Non-statutory	M
Family	Per User	Taxable	\$11.00	\$15.00	\$4.00	36.4%	Non-statutory	M
Hire Fees								
Swimming Lane Hire	Per Lane	Taxable	\$30.00	\$35.00	\$5.00	16.7%	Non-statutory	M
Swim Instructor	Per Hour	Taxable	\$35.00	\$40.00	\$5.00	14.3%	Non-statutory	M
Life Guard	Per Hour	Taxable	\$35.00	\$40.00	\$5.00	14.3%	Non-statutory	M
Basketball Court Hire (casual)	Per Court Per Hour	Taxable	\$36.00	\$40.00	\$4.00	11.1%	Non-statutory	M

Description of Fees and Charges	Unit of Measure	GST Status	2021/22 Fee Inc GST	2021/22 Fee Inc GST	Fee Increase / (Decrease)	Fee Increase / (Decrease)	Basis of Fee	Pricing Basis
			\$	\$	\$	%		
Basketball Court Hire (regular)	Per Court Per Hour	Taxable	\$30.00	\$36.00	\$6.00	20.0%	Non-statutory	M

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